

ACTION IDEAS 2004-2005

Community Forum

W.S.

5-20-04

1. City Services: Cost Analysis and Streamlining Strategy
2. Streetscape Program: Enhancement
3. Open Space: Land Acquisition
4. Mirant Plant: Strategy and Actions
5. Washington Street Guidelines: Enforcement
6. Tree Planting Program: Expansion
7. Customer / Business Friendly Services: Evaluation and Action Plan
8. Connector Street (from Eisenhower to Duke) Decision on Construction and Funding
9. One Stop Permit Processing and Streamlining
10. Potomac Yard: Acquisition by the City
11. King Street Metro Parking Lot: Development
12. Alexandria Waterfront/Sailing Center @ Lee Street Park: Establishment
13. Waterfront Amenities and Access Plan and Strategy
14. King St Vitality and Beautification Study and Plan

15. Affordable Housing for Workforce Strategy and Action Plan
16. Urban Plazas : Development
17. Water Taxi for Commuting : Evaluation Study and Direction
18. N. Washington Traffic Mitigation and Calming Actions
19. Greenspaces and Trails Interconnected System Development
20. Neighborhood Academy Development (Civic Education , Urban Development)
21. Master and Area Planning : Enhancement
22. Waterfront Land Acquisition Actions
23. Infill Development Study and Guidelines Development
24. Citizen Participation Process : Review and Improvement
25. Road Diet (Walkable Communities) Adoption
26. Recover City Property Encroached upon by Private Landowners : Policy and Action
27. City Management Training on Empowerment
28. Gateways Beautification and Cleanup : US 1 / Washington St.

29. NW. Quadrant Land Use Plan Development
30. Side Streets (N. Columbus) Traffic and Speed Reduction during Rush Hour
31. Parking Enforcement Enforcement on N. Columbus St.
32. Alley Clean Up Program
33. Before / After School Programs : Development of High Quality Program and Funding
34. Recreation Program Efficiency Study
35. Infrastructure Inventory, Evaluation and Action Plan
36. Environment Health of Alexandria Evaluation Study
37. City Website Expansion : Goals, Updates, Plans , Boards and Commissions
38. Master Plan around Metro Stations : Revision for Transit oriented Development
39. West End of Alexandria Redevelopment Plan and City Actions
40. Traffic Evaluation and Management Plan
41. Tourism Promotion Strategy
42. City Employees Housing Assistance Program

43. Long Range Economic Development Plan and Implementation Actions
44. Fiveyr. Financial Plan and Policies
45. Comprehensive Transportation Plan Development
46. Emergency and Disaster Preparedness and Management Plan
47. Citizen Academy Development
48. Community Center for Westend
49. Mayor-City Council Full Time : Change Form to Mayor-Council City Government
50. Synchronization of City Lights : Evaluation and Action
51. City only Scrath System for a New Home
52. City Visitor Center at George Washington Development
53. Unnecessary Vehicle Trips Study and Actions
54. Hybrid Gas-Electric Vehicles Feasibility Study
55. Private Contribution Fund for Acquisition and Maintenance of Open Space
56. Garden at Corner Braddock and Mt Vernon

57. Police Department Funding for Special Services
58. Parks and Equipment Maintenance and Accessibility
59. Performance Audit: All Departments with Recommendations
60. Small Business Promotion and Development Program
61. Historic Sites Identification and Retention Program
62. Business License Tax Structure Study and Changes (Rates, Classification)
63. Duke Street Traffic Mitigation Plan
64. Comprehensive Plan Revision for Urbanism
65. Blue Stone Connector: Approval
66. Landmark Center as an Urban Village: Redevelopment Plan
67. Small Buses Program Expansion
68. Pedestrian Crossing Times: Increase
69. Parkland Acquisition
70. 10% of New Multi Family Housing for Workforce Policy and Actions

71. New Architectural Standards Development
72. Russell Road Traffic Calming Plan
73. Nick Colasanto Community Center: Purchase Corner for Pool
74. Public Park at E. Del Ray Ave & Commonwealth
75. Green Building Policy for City with Actions
76. Public Schools Improvement Strategy
77. City Vision and Strategic Plan to Guide Alexandria to the Future
78. Public Transit Expansion Strategy
79. Civic Pride Enhancement Strategy and Actions
80. Alternative Revenues Study and Policy
81. Stream Restoration Plan and Funding
82. Potomac Yard Metro Station Development
83. Jefferson Davis Highway Redesign
84. Hunting Tower Conversion to Mid Cost Apartments

85. 4 Mile Run Area Development
86. Monroe Ave. Bridge Improvement
87. Senior Report: Review and Actions
88. Taxi Issue: Resolution
89. School Budget and Spending: Improved Oversight
90. City Employee Benefit: Review for Cost Savings
91. Residential: Sale of Rental Properties to Renters: City Policy and Incentives
92. Sidewalk Improvement and Extension Policy and Program
93. First Time Homebuyer Program Development/Expansion
94. Growth Management Plan Development/Actions
95. Neighborhood Street Cleaning Program: Enhancement
96. Pot hole Repair Enhancement
97. Basic High Speed Internet and Cable Available to All Residents: City Utility

98 Industrial and Commercial Business Development Strategy

99. City Funding Medical Care for Elderly Program and Funding

100. Tax Base Diversification Study and Action Plan

101. Health and Mental Health: Increased Funding

102. Youth Recreation Study and Action Plan

103. Comprehensive Performance Audits for all City Departments

104 APSC to Fairfax County

105. Traffic Management Plan: Completion

106. Development Guideline Revision

107 Intermodal Connector Access from Eisenhower

108. Ward System: Evaluation and Direction

109. King St. Kiosk: Sale of Tickets and Newspapers

110. Irish Flags for Month of March

111. Christmas Lights at Night for a Year

112. Landover Pool : Purchase and Renovation

113. School Improvement Plan

114 Office of Neighborhood Planning : Creation

115 Benchmark City's Projects against LEED Standards

Other Action Ideas 2004 - 2005

1. Transportation Modes
2. Less Bureaucracy
3. Traffic
4. Schools
5. Government
6. Economic
7. Great Quality of Life
8. Change the Law and the Codes
9. Stop Homeowners Association Control
10. Servicing the People Well
11. 100% Accessibility
12. Demand Environment Protection
13. Better Transportation Improvement
14. Stop HOA/ Eisenhower Partnership Push
15. Lower Taxes
16. Balance Development with Residential
17. Improve Quality of Schools
18. Be Sensitive to Living Conditions of Residents
19. Shorter Council Meeting (3 hour Max.)
20. Global Perspective
21. Think Citywide, not special interest
22. All Expense Paid Vacations to the Bahamas for all Citizens!
23. Keep the City Looking Old
24. Keep us Safe!
25. More Homeownership
26. Family Values

27. Small Business
28. Make the Best Schools in the Region
29. Healthy air
30. Protect Neighborhoods from Overdevelopment
31. Tie Teacher Salaries to the Success of their Students
32. Maintain "AAA" Bond Rating

W.S.
5-20-04

Alexandria Plan for 2004-2009

GOALS 2009

Quality Development and Redevelopment that is
Consistent with Alexandria's Vision and Heritage.

A City that Respects, Protects and Enhances
the Natural Environment

An Integrated, Multimodal Transportation System that Efficiently
and Effectively Gets People from Point "A" to Point "B"

A City Government that is
Financially Sustainable, Efficient and Value Oriented

A Strong Local Economy that is
Growing in Small Businesses and Job Opportunities

Public Schools that are Among the Best in Northern Virginia
(In Partnership with the Schools)

A Community that is
Affordable and Cares for All Residents.

GOAL 1

QUALITY DEVELOPMENT AND REDEVELOPMENT THAT IS CONSISTENT WITH ALEXANDRIA'S VISION AND HERITAGE

Quality Development that is consistent w/ Alexandria's Vision and Community's

► Objectives

Objective 1:

Keep New Development and Infill Development Compatible with the Character and the Scale of Alexandria Neighborhoods and Natural Environment

Objective 2:

Ensure that the Comprehensive Master Plan is Updated to Reflect the City's Vision and Community Goals and is Used in Land Use and Development Decision Making

Objective 3:

Ensure Quality in Design for Development and Redevelopment Along Major Corridors

Objective 4:

Ensure that New Development and Redevelopment Enhance the Vitality of Our Neighborhoods [that Creates a Sense of Place]

Objective 5:

Increase Number of Adequate and Mixed Income Housing Units with Emphasis on Low, Moderate Income Workforce, Senior Housing and Housing for Individuals with Disabilities

Objective 6:

Encourage Highly Transit-Oriented Land Non-Vehicular Development

Objective 7: Ensure residents have an opportunity for input into planned development through referenda on major projects

Objective 8: Develop Urban Villages with mixed commercial - Residential Uses

Objective 9: Ensure a process that encourages neighborhood participation.

► **Value to Community**

1. Property values are protected.
2. Neighborhood uniqueness and character is preserved and enhanced.
3. People have a choice of housing opportunities for all income levels.
4. People have quality places to shop, eat and obtain services.
5. People have greater ease of movement within Alexandria.

► **Actions 2004-2005**

1. ✓ **Landmark Mall Redevelopment**
Review redevelopment proposal and initiate a study on the future of the surrounding area, *Evaluate Possible Urban Village*
2. ✓ **Hunting Tower/Hunting Terrace Study**
Complete study of area and develop a plan for the future, including actions to be taken by the city.
3. ✓ **Braddock Road Metro Station Area Plan**
Obtain public input and complete future plans for the area.
4. ✓ **Infill Development Study**
Evaluate potential infill development and determine guidelines and requirements.
5. ✓ **Waterfront Development Plan**
Evaluate the current waterfront and develop a plan for the best, highest use of the area that will benefit the Alexandria community.
6. ✓ **Land Use Master Plan**
Update the long-term land use plan for the city (required every 5 years by the state).
7. ✓ **Potomac Yard Area**
Determine current status of area. Determine the next steps in development and redevelopment.
8. ✓ **King Street Retail Study**
Complete study of King Street area and retail and determine future direction and city actions.
9. **Mt. Vernon Avenue Plan**
Complete plan for the area and determine city's role and actions.
10. ✓ **Metro Station at Potomac Yard**
Complete environment impact analysis study.
11. **Impact Fees Study and Policy**
Evaluate the current fees for developers and determine future fees to cover the costs and impacts of development projects.

12. Washington Street Guidelines Enforcement

13. Alexandria Waterfront/ Sailing Center @ Lee Street
Park: Establishment

14. Urban Plazas Development

15. N.W. Quadrant Land Use Plan Development

16. Westend Alexandria Redevelopment Plan
and City Actions

17. Historic Sites Identification and Retention Program

18. Growth Management Plan Development and
Actions

19. Office of Neighborhood Planning Creation

GOAL 2

A CITY THAT [RESPECTS, PROTECTS AND ENHANCES THE NATURAL ENVIRONMENT] [IS ECOLOGICALLY RESPONSIBLE]

► **Objectives**

Objective 1:

Greater Environmental Sensitivity in Planning New Developments and Public Facilities

Objective 2:

Increase Open Space Per Resident

Objective 3:

Preserve and Provide More Appropriate Quality Trees and Grow the City's Overall Tree Canopy

Objective 4:

Improve Appearance of Gateways, Entrances and Corridors

Objective 5:

Get More People Walking and Using Mass Transit – Become Less Auto Dependent

Objective 6:

Improve Air and Water Quality in Alexandria

Objective 7: Protect BMP's

Objective 8: Increase Park Acreage per Resident

► **Value to Community**

1. City government is a responsible environmental steward.
2. City has provided more open and greenspaces throughout the city.
3. City has encouraged development of greater civic and community pride in Alexandria.
4. There are pleasant places to walk, to bike and to enjoy.
5. Alexandria is a more livable, healthier city in which to live.

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► **Actions 2004-2005**

1. ✓ Open Space Plan Implementation

Review recommendations from citizens' open space committee, encourage *private* citizens' contributions to the open space fund and acquire priority properties.

2. ✓ Clean Fuels for Buses and City Vehicles

Review current use of clean fuels and determine policies and actions to increase use of clean fuels.

3. ✓ "Green" Building Policy for City Buildings and Facilities

Complete report on current buildings and develop recommendations for policy actions for new buildings and current buildings.

4. ✓ Environmental Benchmarks and Measures

Develop benchmarks for measuring the quality of Alexandria's environment.

5. ✓ Mirant Plant Study

Evaluate the power plant, explore long-term plans and develop long-term strategy for the city.

6. Public Arts Policy

Determine the goal for public art and develop a policy, including city's role, for funding and implementation.

7. ✓ Urban Forestry Plan

Develop a tree and forestry plan for the city with specific recommendations for actions.

8. Solid Waste Management Plan

Develop a comprehensive plan for solid waste collection and disposal, including residential and commercial recycling.

9. ✓ Four Mile Run Improvements

Complete a study of Four Mile Run and develop recommendations for future improvements.

10. ✓ City Gateways and Entrances

Complete 15 beautification projects for short-term enhancement and develop long-term plan for permanent improvements.

11. Oronoco Outfall

Develop a plan for mediating negative impacts from the outfall and secure state approval.

12. Streetscape Program Enhancement

13. Greenspace and Trails Interconnected System
Development

14. Environmental Health Evaluation Study

15. Garden at Corner : Braddock and Mt. Vernon
16. Stream Restoration Plan and Funding
17. Recover City Property Encroached upon by Private Landowners: Policy and Action
18. Public Park at E. DelRay Ave. & Commonwealth
19. Benchmark City's Projects against LEED Standards

GOAL 3

INTEGRATED, MULTIMODAL TRANSPORTATION SYSTEM THAT EFFICIENTLY AND EFFECTIVELY [GETS PEOPLE FROM POINT "A" TO POINT "B"] [Move People throughout the City]

► Objectives

- Objective 1: ✓ Increase Percentage of Residents and Commuters Who Use Mass Transit
- Objective 2: ✓ Increase Percentage of Residents Using Alternate Transportation Modes (Walking, Biking, etc.)
- Objective 3: ✓ Increase Ridership on DASH Buses (Growth of bus system)
- Objective 4: ✓ Move "Through Traffic" through the City as Efficiently as Possible and Minimize its Impacts on Neighborhood Streets
- Objective 5: ✓ Provide an Integrated Citywide ~~Trail~~ System for Biking and Walking
- Objective 6: ✓ Design Future Developments that are Pedestrian Friendly and Mass Transit Friendly
- Objective 7: ✓ Participate in Developing Effective Transportation for the Region that Efficiently Moves People and Goods

becomes an action

separate

Objective 8: Increase connectivity within the city: car, public transit, biking, walking

Objective 9: Protect the integrity of neighborhoods from road impacts or commercial areas.

Objective 10: Balance automobiles with people and bikes

Objective 11: More Employees Coming to Work via Transit

Objective 12: Increase Parking Enforcement

► **Value to Community**

1. People have a greater ease of movement within Alexandria.
2. People spend less time in traffic while in car.
3. People have opportunities for short, predictable travel times that are reasonable.
4. People have easy access to alternatives to the car: Bus, mass transit, bike and walk.
5. People live near work.
6. People enjoy environmental quality.

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► **Actions 2004-2005**

1. ✓ Woodrow Wilson Bridge Project and City Actions
Monitor project, acquire land and design Freedmen's Cemetery, Witter Fields and Jones Point Park.
2. ✓ Land Use Master Plan: Transportation Plan
Develop a comprehensive transportation plan for Alexandria, including multiple modes, mass transit, biking, walking, etc.
3. ✓ Neighborhood Traffic Calming Program
Evaluate current approaches and their effectiveness, explore options and develop recommendations for additional traffic calming.
4. ✓ Traffic Signalization Enhancements
Evaluate signal synchronization and traffic flow and develop recommendations for improvement.
5. DASH Maintenance Facility
Fund project, complete design and begin construction.
6. Bus Shelters
Address shelter maintenance and replacement, including the city's role and funding.
7. Eisenhower Avenue Bike Trail Project
Complete design and begin construction.
8. King Street Metro Station Platform Expansion
Monitor construction of the station platform.
9. Duke Street/P.T.O. Concourse Project
Complete construction and complete landscaping and public art.
10. Union Station Pedestrian Improvements
Complete project improving pedestrian access.
11. Citywide Coordinated Sign Program
Develop a program of coordinated signs for Alexandria – distinctive and useful.
12. ✓ Pedestrian Improvement Projects
Identify and complete top priority projects plan for future projects.

13. Connector Street (Eisenhower to Duke) Decision

14. King Street Metro Parking Lot: Development

15. Water Taxi for Commuting Evaluation Study

16. N. Washington Traffic Mitigation and Calming Actions

17. Road Diet (Walkable Communities): Adoption

18. Side Street (N. Columbus) Traffic and Speed Reduction during Rush Hours
19. Parking Enforcement: Enhancement
 - Overall
 - N. Columbus St.
20. Traffic Evaluation and Management Plan
21. Comprehensive Transportation Plan Development
22. Unnecessary Vehicle Trips Study and Actions
23. Hybrid Gas-Electric Vehicle Feasibility Study
24. Duke Street Traffic Mitigation Plan
25. Blue Stone Connector: Approval
26. City Transit / Small Bus Program Expansion
27. Russell Road Traffic Calming Plan
28. Jefferson Davis Highway Redesign
29. Monroe Ave Bridge Improvements
30. Taxi Resolution
31. Sidewalk Improvements and Extension Policy and Program
32. ~~Pot~~^{Pot} Hole Repair Program Enhancement

33. Intermodal Connector Access from Eisenhower

GOAL 4

**A CITY GOVERNMENT THAT IS FINANCIALLY
SUSTAINABLE, EFFICIENT AND VALUE ORIENTED
(AND COMMUNITY BASED)**

► **Objectives**

- Objective 1:** Expand and Diversify City Tax and Non-Tax Revenue Base *(for a Sustainable city)*
- Objective 2:** Deliver City Services in the Most Cost-Effective Manner
- Objective 3:** Achieve High Level of Satisfaction with City Services
- Objective 4:** Maintain "AAA" Bond Ratings
- Objective 5:** Better Community Understanding of City Government: Services, Finances, Processes and Decisions

Objective 6: *A balanced commercial and residential tax base*

Objective 7: *City Government and Residents Working Well Together*

Objective 8: *Encourage city employees to "stretch" and learn*

Objective 9: *Foster Creativity and development among City Staff*

Objective 10: *City Better Understands the Community and the Residents*

► **Value to Community**

1. The city provides top quality services that are responsive and reliable.
2. Residents and businesses have easy access to city government services and programs.
3. Public officials spend city funds responsibly.
4. Community members have a greater understanding of the City of Alexandria.
5. Residents receive value for their tax dollars.

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► **Actions 2004-2005**

1. ✓ **City Services Audit and Measuring Benchmarks**
Evaluate the efficiency of service delivery and value to the customers.
2. **Capital Projects: Review and Prioritize**
Review major capital projects for the city and determine funding priorities (short term).
3. ✓ **New Revenue Sources Study**
Identify new revenue sources that could be used by the city other than property tax.
4. **City Government Space Needs**
Evaluate the space needs of city government and develop a long-term plan.
5. ✓ **User Fee Study and Policy**
Determine how much users should pay for services to cover the costs of service delivery.
6. **New Police Department Building Siting**
Determine building site.
7. **Non-profit Funding Policy and Grant Process**
Evaluate the policy for giving city funds to outside agencies and review the process for giving dollars.
8. ✓ **Resident Academies**
Conduct a civic academy for residents and continue the police and fire academies.
9. ✓ **City Brand and Marketing Plan**
Develop a plan to market the city to the community and the outside world.
10. **Citizen Corps for Emergency Management**
Develop a group of citizens who can assist during an emergency situation or disaster.
11. ✓ **Recreation Centers Renovation Projects**
Complete renovations at two centers: Patrick Henry and Charles Houston.
12. **Chinquapin Recreation Center Expansion**
Plan for the expansion of this center and determine funding.
13. **Outsourcing Study for MR/MH/SA**
Evaluate whether or not certain outsourced services should be brought into the city and provided by the city.
14. **New Sports Facility Evaluation**
Evaluate community needs and complete a feasibility study with a funding plan.
15. **City Website Upgrade**
Evaluate current website and continue efforts to upgrade it to be more helpful to residents and businesses.

16. Customer / Business Friendly Services: Evaluation and Action Plan
17. One Stop Permit Processing and Streamlining Actions
18. Neighborhood Academy Development (Civic Education, Urban Development)
19. Community Center on Westend
20. Citizen Participation Process: Review and Improvement
21. City Management Training on Empowerment
22. Five Yr. Financial Plan and Policies
23. Police Department Funding for Special Services
24. City Employees Benefits Evaluation and Cost Savings Actions
25. Basic High Speed Internet and Cable as a City Utility: Study
26. Civic Pride Enhancement Strategy and Actions
27. Alley Clean Up Program (public and Private) Policy and Funding
28. Infrastructure Inventory Evaluation, Plan and Funding

29. Mayor- City Council Full Time: Change Form
to Mayor-Council Form
30. Park Maintenance : Increased Service Level
and Funding
31. Nick Colasanto Community Center: Purchase
Corner for a Pool
32. Neighborhood Street Cleaning Program
Enhanced Service Level and Funding
33. Ward System : Evaluation
34. Irish Flags for Month of March Policy
35. Christmas Lights at Night for a Year
36. Landover Pool Purchase and Renovation

GOAL 5

**A STRONG LOCAL ECONOMY THAT IS GROWING IN
SMALL BUSINESSES AND JOB OPPORTUNITIES**
DIVERSE

► **Objectives**

Objective 1:

[Increase]
[Encourage] a Greater Percentage of Residents to Both Live and Work in Alexandria

Objective 2:

Achieve a Balanced Real Estate Tax Base Between Commercial and Residential Properties

Objective 3:

Increase Job Opportunities in Alexandria *for a Variety of Income Levels*

Objective 4:

Increase the Number of Small Businesses which Start and Grow in Alexandria

Objective 5:

Increase the Number of Tourists Coming to Alexandria

Objective 6: Ensure that there is a diverse mix of businesses with national and regional scope

Objective 7: Streamline the development and permitting process to be more business friendly

Objective 8: Build a Stronger Tax Base through Entrepreneurialship

Objective 9: Increase Job Training Opportunities in Alexandria

► **Value to Community**

1. People live near their work.
2. New dollars are added to the tax base.
3. Opportunities are provided to start and grow a business.
4. There are expanded job opportunities.
5. People have the ability to telework from home.

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► **Actions 2004-2005**

1. ✓ **City's Economic Development Policy**
Determine goals for economic development and the city's role, including incentives for business attraction, retention and growth.
2. ✓ **City Regulation of Small Businesses**
Identify and evaluate the concerns of small business and develop recommended changes to be more small-business friendly.
3. **Heritage Museum and Center for Culture and Art**
Define city's goal, work with community partners and complete a feasibility study with recommendations.
4. ✓ **Industrial Zoning Study**
Review areas currently zoned for office and warehouses and identify additional locations which could be available for industrial development.
5. ✓ **"Live Where You Work" Strategy**
Investigate ways the city can encourage people to live and work in Alexandria, including workforce housing development.
6. ✓ **Tourism Development Strategy**
Explore ways to increase tourism as a part of Alexandria's local economy.
7. **Telework Study**
Investigate ways and define the city's role in assisting working at home via teleworking.
8. ✓ **Visitors Center**
Complete follow up on study and make a decision on direction and city actions.
9. **P.T.O. Monitoring**
Continue monitoring completion of the P.T.O. complex development.

10. *Small Business Promotion and Development Program*

11. *Business License Tax Structure Study and Changes
(Rates, Classification)*

12. *Industrial and Commercial Business Development
Strategy*

13. *King St. Kiosk: Ticket Sales and Newspapers*

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GOAL 6

PUBLIC SCHOOLS THAT ARE AMONG THE ^[TOP] BEST IN
NORTHERN VIRGINIA (IN PARTNERSHIP WITH THE
SCHOOLS)

► Objectives

Objective 1:

Strengthen Partnerships for Educational Excellence with Parents-Schools-
City-Business-Community

Objective 2:

^[Improve]
^[Have] Quality Public Schools that Contribute to Attracting and Retaining
Families with Children

Objective 3:

^[Provide]
^[Prepare] Children to Enter Schools with Basic Knowledge and Skills to
be Successful

Objective 4:

^[Increase]
^[Encourage] Greater Parental Involvement in their Child's Learning,
Education and Activities

Objective 5:

Produce Responsible Adults through Education System, School
Programs and City Programs Who are Prepared for Higher Education or
for the 21st Century Workplace

Objective 6: Have every student able to read

Objective 7: Make the school system accountable that every student is adequately educated.

Objective 8: Balance Demographic Populations among Schools

Objective 9: More Programs for Students with Special Needs and Disabilities

Objective 10: Improve Academic Standards in Public Schools

Objective 11: Provide pre School Training Programs

Objective 12: Insure Flexible Facilities

Objective 13: Attract High Quality Teachers

Objective 14: Develop an Effective Method to Measure
Public School Performance

► **Value to Community**

1. Families with children want to live in Alexandria.
2. Residents want to send their children to public schools in Alexandria.
3. Children have positive learning opportunities and are prepared for work or higher education.
4. Schools produce responsible adults.
5. The city takes pride in our schools.

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► **Actions 2004-2005**

1. ✓ **Education Excellence Strategy**

Work with schools to develop a strategy for improving the public schools in Alexandria with specific actions.

2. **TC Williams High School Replacement Project**

Monitor completion of TC Williams High School construction project.

3. ✓ **Early Childhood Intervention Strategy (0-5 years)**

Review current programs and their effectiveness and develop strategy and actions to increase effectiveness – having every child ready to learn.

4. ✓ **Vocational Education Program**

Evaluate current programs and the job market and develop recommendations to prepare people for jobs today and in the future.

5. ✓ **Before/After School Program Expansion and Enhancement**

Review current programs, identify needs and develop recommendations to expand to new programs or enhance current programs.

6. **Teen Pregnancy Reduction Program**

Evaluate current programs and their effectiveness and develop recommendations and program changes.

7. **Minnie Howard Renovation**

Complete the renovation.

B. School Budget and Spending Oversight: Improvement

GOAL 7:

**A COMMUNITY THAT IS AFFORDABLE
AND CARES FOR ALL RESIDENTS**

► **Objectives**

Objective 1:

Provide People the Opportunity to Live Productive Lives

Objective 2:

Increase the Employability of Our Residents through Skill and Workforce Development and Support Services

Objective 3:

^[Ensure]
^[Maintain] Appropriate Human and Social Services and Service Levels with Adequate Resources

Objective 4:

Increase Availability of Medical and Health Services for Uninsured and Underinsured

Objective 5:

Enable Elderly Residents to Continue to Reside in the Community

Objective 6:

Provide Youth and Adults the Opportunity to Maximize their Potential

Objective 7: Increase Number of Affordable Housing Units

Objective 8: Increase Opportunities for Workforce to Live in Alexandria

Objective 9: Increase Homeownership and Homeownership Opportunities

Objective 10: Develop Employment Training Programs for Residents

► Value to Community

1. People have access to an effective safety net.
2. Residents can maximize their potential and become self-sufficient.
3. Special needs population can live and lead productive lives in Alexandria.
4. There is reasonable access to health care services to those in need.

5. Workforce has places that they can afford to live in Alexandria.

► **Actions 2004-2005**

1. ✓ **Most Significant Needs of Elderly Strategy**
Review recommendations from the commission on aging and determine priority and specific actions 2004-2005.
2. ✓ **Primary Healthcare Grant for Low Income Residents**
Work with medical providers to develop recommendations and determine city's role and long-term financial commitment.
3. **City Assisted Living Facility Study**
Complete economic analysis and market demand, explore alternatives and develop recommendations, including city's role and specific actions.
4. **Safe Haven Program for the Homeless**
Secure funding and design and renovate facility.
5. **Health Department and Clubhouse Relocation**
Renovate facility, carry out transportation plan and educate clients about new location.
6. **Foster Parent Homes**
Expand number of homes in area and in Alexandria.
7. **Accessibility for Residents with Disabilities Who Reside in Rental Housing**
Study needs, evaluate options, develop recommendations and decide on actions.
8. **Home Rehabilitation Loan Program Expansion**
Study needs and options for expansion, develop recommendations and decide on actions.
9. **Arlandria Neighborhood Health Center (ANSHI)**
Assist ANSHI in opening community health center.
10. ✓ **Affordable Housing Policy and Strategy**
Evaluate the issue of affordable housing, review recommendations from a citizen task force and determine city's role, future direction and actions.
11. **Alexandria Housing Development Corporation**
Start up the corporation for developing affordable housing in Alexandria.

12. *City Employees Housing Assistance Program*

13. *10% New Multi Family Housing for Workforce:
Policy and Action*

14. Sale of Rental Properties to Residents:
City Policy and Incentives

15. First Time Homebuyer Program Development
and Expansion

16. City Funding Medical Care for Elderly Program
and Funding

17. Health and Mental Health: Increased Funding

W.S
5-20-04

Alexandria Plan for 2004-2009

GOALS 2009

Rank		# of Teams
3	A City Government that is Financially Sustainable, Efficient and Value Oriented	11
4	A Strong Local Economy that is Growing in Small Businesses and Job Opportunities	10
1	Quality Development and Redevelopment that has Been Planned in Advance	13
	A City that Respects, Protects and Enhances the Natural Environment	4
4	Public Schools that are Among the Best in Northern Virginia (In Partnership with the Schools)	10
2	Integrated, Multimodal Transportation System that Efficiently and Effectively Gets People from Point "A" to Point "B"	12
	A Caring Community that has Maintained its Human and Social Infrastructure	3