November 4, 2006
City Council Retreat

Presentation
Forecast
FY 2008 Budget

Public Schools
Alexandria City
Adequate Yearly Progress
12 of 16 schools achieved
accredited
14 of 16 schools fully
Proud of Our Success
47% of the AP tests taken in May 2006 awarded scores of 3 or better.

ACPS students outperformed state and national average in new SAT I Writing test.

- 28 points in Math
- 30 points in Reading
- SAT Scores Up

Proud of Our Success
The Challenges We Face

- Federal No Child Left Behind Act
- Virginia Standards of Learning
- Increased accountability
<table>
<thead>
<tr>
<th>%</th>
<th>N/A</th>
<th>Social Studies - 3rd grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>50%</td>
<td>N/A</td>
<td>Science - 3rd grade</td>
</tr>
<tr>
<td>50%</td>
<td>N/A</td>
<td>Mathematics</td>
</tr>
<tr>
<td>70%</td>
<td>%</td>
<td>English</td>
</tr>
<tr>
<td>75%</td>
<td>%</td>
<td></td>
</tr>
<tr>
<td>2005-06</td>
<td>2000-01</td>
<td></td>
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</tbody>
</table>

Accreditation benchmarks

Higher Expectations

The Challenges We Face
<table>
<thead>
<tr>
<th></th>
<th>Reading/Language Arts</th>
<th>Mathematics</th>
</tr>
</thead>
<tbody>
<tr>
<td>2002-03</td>
<td>61%</td>
<td>59%</td>
</tr>
<tr>
<td>2005-06</td>
<td>69%</td>
<td>67%</td>
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</table>

Higher Expectations

• AYP benchmarks

The Challenges We Face
<table>
<thead>
<tr>
<th>Mathematics</th>
<th>%</th>
<th>%</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>100%</td>
<td>83%</td>
<td>?1%</td>
<td></td>
</tr>
<tr>
<td>Reading/Language Arts</td>
<td>%</td>
<td>%</td>
<td></td>
</tr>
<tr>
<td>100%</td>
<td>85%</td>
<td>73%</td>
<td></td>
</tr>
<tr>
<td>2006-07</td>
<td>2009-10</td>
<td>2013-14</td>
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</table>

The Challenges We Face

AYP performance benchmarks

... And it doesn't stop there...
The Challenges We Face

Competitive Market for Staff

- Teachers
- School Administrators

Responsiveness to Diversity
The Challenges We Face

Special Needs Enrollment

% 0%
% 20%
% 40%
% 60%


Special Ed ESL Free & Reduced
The Challenges We Face
What Does It Take...

To ensure that ALL students

learn?

To meet these challenges?
evolution
Ongoing monitoring and learning
Technology as a tool for school's needs
Ability to respond to a specific

What Does It Take?
and updating
Facility needing new Infrastructure
Title | Improvement
Accredited with Warning
Achievement Ratings:
Enrollment: 166 students
Three years ago:
Mary Elementary School
Case Study #1
<table>
<thead>
<tr>
<th>Grade</th>
<th>2002-03</th>
<th>2005-06</th>
</tr>
</thead>
<tbody>
<tr>
<td>5th</td>
<td>Reading/language arts</td>
<td>Mathematics</td>
</tr>
<tr>
<td></td>
<td>Science</td>
<td>History/social science</td>
</tr>
<tr>
<td></td>
<td>3%</td>
<td>30%</td>
</tr>
<tr>
<td></td>
<td>38%</td>
<td>15%</td>
</tr>
<tr>
<td></td>
<td>45%</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>93%</td>
<td>100%</td>
</tr>
<tr>
<td>3rd</td>
<td>SQL Test</td>
<td></td>
</tr>
<tr>
<td></td>
<td>2002-03</td>
<td>2005-06</td>
</tr>
<tr>
<td></td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Case Study #1: Maury Elementary School
addition completed

Facility: $4.2M Renovation and
Achieved AYP two years in a row

Fully Accredited

Achievement Ratings:

Enrollment: 160 students

Today:

Mary Elementary School

Case Study #1
"Good enough!"

"The enemy of Great is"

Samuel W. Tucker Elementary

Case Study #2
<table>
<thead>
<tr>
<th>Subject</th>
<th>Science</th>
<th>Mathematics</th>
<th>History/Social Science</th>
<th>Reading/Language Arts</th>
<th>Students w/ Disabilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>%</td>
<td>91%</td>
<td>92%</td>
<td>89%</td>
<td>89%</td>
<td>89%</td>
</tr>
<tr>
<td>%</td>
<td>50%</td>
<td>58%</td>
<td>65%</td>
<td>71%</td>
<td>71%</td>
</tr>
<tr>
<td>%</td>
<td>72%</td>
<td>60%</td>
<td>55%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Year</td>
<td>2004-05</td>
<td>2003-04</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Samuel W. Tucker Elementary

Case Study #2
Research and development •
Custodial services •
Financial services •
Food services •
Bus services •
Information services •
Emergency planning •
Safety/Security/services •

Goals for FY 2008
Goals for FY 2008

- Improved salary scale for support staff
- Step and COLA for all employees
- Hire and retain highly-qualified staff
Goals for FY 2008

Provide and support quality programs

- Small class sizes
- Small schools
- Focus schools
- Modified calendar schools
- Instructional technology
- Support services
Provide and support quality programs for

Goals for FY 2008

- Preschool
- Kindergarten Prep
- Summer School
- Alternative Education Program
- Interim Education Program
Goals for FY 2008

- Special needs, ESL, and high school
- Appropriate reading instruction
- Appropriate reading instruction
- Emphasize appropriate literacy
- Improve options for middle school
- Strengthen rigor in regular curriculum
- Literacy for 21st Century
- All students
- Improve curriculum & instruction
OPERATING BUDGET
FY 2008

BY BUDGET PRIORITY

PRELIMINARY FORECAST
Subtotal $182,476,160 0.21%

$ 385,000

Operating Increases

FY 2006-07 Final Approved Budget $182,091,160

Total Budget Over FY 2007 % Increase

Forecasted Expenditures
Forecasted Expenditures

TC Williams

Additional Custodial Stalling
Contingency Fund

$184,639,776
$473,616
$500,000

Subtotal

$183,666,160
$1,190,000

Subtotal

$182,476,160
$385,000

Subtotal

$182,091,160

0.86%

0.21%

Total Budget

Over FY 2007

% Increase

VRS Rate Increase

Operating Increases

FY 2006-07 Final Approved Budget
<table>
<thead>
<tr>
<th>% Increase</th>
<th>Subtotal</th>
<th>Subtotal</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.95%</td>
<td>$185,649,973</td>
<td></td>
</tr>
<tr>
<td>1.40%</td>
<td>$184,639,776</td>
<td></td>
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<tr>
<td>0.86%</td>
<td>$183,666,160</td>
<td></td>
</tr>
<tr>
<td>0.24%</td>
<td>$182,476,160</td>
<td></td>
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</table>

Teacher Reserves (Elementary & Special Ed)

Additional Custodial Staffing

Continuity Fund

TC Williams

VRS Rate Increase

Operating Increases

FY 2006-07 Final Approved Budget

Forecasted Expenditures

Total Budget

Over FY 2007

% Increase
<table>
<thead>
<tr>
<th>% Increase</th>
<th>Forecasted Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.43%</td>
<td>$4,500,000</td>
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<tr>
<td>1.95%</td>
<td>$185,649.973</td>
</tr>
<tr>
<td>1.40%</td>
<td>$184,639.776</td>
</tr>
<tr>
<td>0.86%</td>
<td>$183,966.160</td>
</tr>
<tr>
<td>0.21%</td>
<td>$182,476.160</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total Budget Over FY 2007</th>
<th>$182,091,160</th>
</tr>
</thead>
</table>

Increase:
- Teacher Reserve (Elementary & Special Ed)
- Additional Custodial Staffing
- Contingency Fund
- TC Williams
- VRS Rate Increase
- Operating Increases

FY 2006-07 Final Approved Budget

Subtotal
Forecasted Expenditures

Total Budget Over FY 2007
% Increase

5.32%
$1,625,000

1.94%
$1,190,000

1.90%
$1,000,000

0.86%
$1,160,000

0.21%
$1,160,000

Subtotal
$1,74,973

Subtotal
$4,500,000

Subtotal
$1,170,197

Subtotal
$473,616

Subtotal
$500,000

Subtotal
$1,666,160

Subtotal
$385,000

Subtotal
$1,091,160

Subtotal
$1,499,973

Additional Custodial Staffing

Contingency Fund

VC Williams

TRS Rate Increase

Operating Increases

FY 2006-07 Final Approved Budget

Insurance Increase

Step Increase

Teacher Reserves (Elementary & Special Ed)

Subtotal
### Forecasted Expenditures

<table>
<thead>
<tr>
<th>% Increase</th>
<th>Budget</th>
<th>Subtotal</th>
</tr>
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<tbody>
<tr>
<td>8.09%</td>
<td>$1,968,821,940</td>
<td>$5,046,967</td>
</tr>
<tr>
<td>5.32%</td>
<td>$1,719,149,773</td>
<td>$1,626,000</td>
</tr>
<tr>
<td>4.43%</td>
<td>$1,920,142,973</td>
<td>$4,500,000</td>
</tr>
<tr>
<td>1.95%</td>
<td>$1,850,590,776</td>
<td>$4,734,160</td>
</tr>
<tr>
<td>1.40%</td>
<td>$1,846,649,973</td>
<td>$500,000</td>
</tr>
<tr>
<td>6.86%</td>
<td>$1,836,566,160</td>
<td>$1,190,000</td>
</tr>
<tr>
<td>0.21%</td>
<td>$1,824,776,160</td>
<td>$385,000</td>
</tr>
</tbody>
</table>

**Subtotal**: $5,046,967

**Additional Funding for Program Support**
- Health Insurance Increase
- Step Increase
- Teacher Reserve (Elementary & Special Ed)
- Additional Custodial Staging
- Contingency Fund
- TC Williams
- VAR Rate Increase
- Operating Increases

**Total Budget Over FY 2007**
<table>
<thead>
<tr>
<th>Percentage</th>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>8.65%</td>
<td>$1,979,411.940</td>
<td>Subtotal to support 8 admin salary scales</td>
</tr>
<tr>
<td>8.09%</td>
<td>$196,821.940</td>
<td>Subtotal Additional funding for program support and improvements</td>
</tr>
</tbody>
</table>
| 5.32%      | $191,774.973  | Subtotal Health Insurance
| 4.33%      | $190,149.973  | Subtotal Step Increase
| 1.95%      | $185,649.973  | Subtotal Teacher Reserves (Elementary & Special Ed)
| 1.40%      | $184,639.776  | Subtotal Additional Custodial Staining
| 0.86%      | $183,669.160  | Subtotal Contingency Fund
| 0.21%      | $182,941.160  | Subtotal TC Williams

Total Budget Over FY 2007 Final Approved Budget: $1,292,850,000

Forecasted Expenditures
11.12%  3% Increase = $4,500,000

10.30%  2% Increase = $3,000,000

9.47%  1% Increase = $1,500,000

COLA Forecasted Expenditures
FORECAST ASSUMPTIONS
Six-year budget for FY 2008 - FY 2013

Same amount as was in FY 2007 budget

FY 2008 budget totals $16,249,275

FY 2007-08 CIP budget