



## CONTENTS

|                          |    |
|--------------------------|----|
| Message from the Mayor   | 1  |
| City Council             | 2  |
| Neighborhoods            | 4  |
| Community Development    | 6  |
| Census 2000              | 9  |
| Traffic & Transportation | 10 |
| Services to Citizens     | 12 |
| Public Safety            | 14 |
| Environment              | 16 |
| Technology               | 17 |
| Fiscal Condition         | 18 |
| City Schools             | 20 |
| Major Challenges         | 22 |
| Helpful Numbers          | 24 |
| Statistical Snapshot     | 25 |



Alexandria Firefighters at the Pentagon Following September 11 Terrorist Attack

# Dear Alexandria Resident,

I hope you enjoy the City of Alexandria's 2001 Annual Report, which covers the fiscal year that runs from July 2000 through June 2001. The report reflects the activities, characteristics and achievements of a safe, vibrant and fiscally sound City. Indeed, we are a fortunate City, greatly benefitted by a strong citizenry, solid financial management and a tradition of stable political leadership.

Like other localities across the nation, Alexandria was shocked and shaken by the events of September 11. Those events, and others that followed, will not change the fundamental nature or quality of City programs and services. However, for some time to come, they will effect the way we operate as a government and the manner in which we allocate our resources.

Clearly, a major focus of the City government now is to ensure the security and safety of everyone who lives, visits or does business in Alexandria, or who is a member of our government workforce. Over time, this will likely involve hiring additional public safety personnel, acquiring additional security equipment, adopting measures to make City facilities more secure, and improving our emergency management systems so that we can respond, quickly and effectively, to a wide range of emergency situations.

The events of September 11 also have served to put local issues in a different, and I believe a more appropriate, perspective. In bringing home the reality of terrorism and its horrible consequences, they have placed in a much different context many City issues that a few months ago might have been considered to be of a "critical" or "compelling" nature.

This is not to say that these issues and others like them are no longer important; they are, and they will continue to be publicly and often heatedly debated, and appropriately addressed, as in the past. It is, however, to say that the environment in which this debate takes place has changed significantly and, as a result, the way local issues are viewed and the relative importance they are given will surely differ from how they were seen before September 11.

Sincerely,

Philip Sunderland

City Manager

### PRINCIPAL CONTRIBUTORS TO THE CITY'S FY 2001 ANNUAL REPORT:

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# Message from the Mayor

Welcome to the City's 2001 Annual Report to the community. Prepared by the City Manager and his staff, this report provides information on important City activities over the past year and issues which will confront us in the future.

The tragic events of September 11 have had profound effects on Alexandria. Our community lost members as a result of the attack on the Pentagon. Our fire, emergency rescue, and police personnel served admirably at the Pentagon, and we shared the pain experienced by Americans throughout the nation. As a result of these events in the months ahead, we will work to better equip and train members of our police and fire departments who are the first to respond to any emergency in the City, to enhance the security in our public facilities, and to improve our emergency preparedness system. In addition, we will make substantial efforts to secure the return of tourists to the City and to strengthen our hotels, restaurants and other retailers that have experienced serious business declines since September 11.

In June, our triple-A ratings were reaffirmed by the New York bond rating agencies. These bond ratings allowed us to issue bonds at low interest rates to cover a number of capital projects. We are expanding our middle schools - Francis C. Hammond and George Washington - to accommodate growing student enrollments and to provide a top-rate education for our youngsters. We also are upgrading our sanitary sewers, are nearing completion of the new Vola Lawson Animal Shelter on Eisenhower Avenue, and will be seeking a site for a new Health Department facility in the West End.

The City is developing a City-wide transportation program focused on moving commuter traffic through the City on our main roadways and off our residential streets. Our traffic calming program will reduce the amount and the speed of traffic in our residential neighborhoods. With the help of a citizen task force, we are working to minimize the impacts of the Woodrow Wilson Bridge project on City residents.

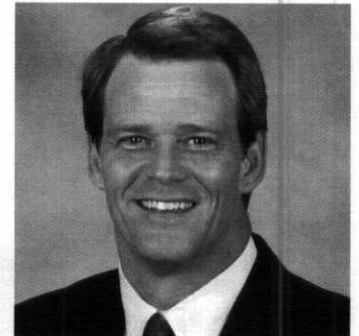
Last year the Alexandria Youth Policy Commission, which I chair, conducted a survey of our youngsters to assess their "developmental assets" - the characteristics which young people need to grow into productive, caring adults. Alexandria's young people scored higher than the national average on this survey, but work remains to be done to serve our youth. The Youth Policy Commission and the Alexandria

Campaign on Adolescent Pregnancy will expand our focus on young people in the coming year in order to enhance services to this age group.

I hope you find the Annual Report informative and useful. Our community is stronger when we take time to get to know our neighbors and the issues which affect all of us.



Kerry J. Donley



**MAYOR**  
**KERRY J. DONLEY**

(e-mail: mayoralx@aol.com)

Elected Mayor in a February 1996 special election, Mayor Kerry J. Donley has served on City Council since 1988, after many years of community service. He was re-elected in May 2000 for a three-year term. He is employed by Virginia Commerce Bank as a Senior Vice President. As the City's Mayor, he is very involved in efforts to promote economic development, meeting regularly with business leaders as part of the Mayor's Local Business Outreach Program. Kerry also serves as the chairman of the Alexandria Economic Development Partnership, Inc. Board of Directors. Mayor Donley is active in transportation issues, serving as a member and former chair of the Northern Virginia Transportation Commission and as a member of the Northern Virginia Transportation Coordinating Council. He serves on the Metropolitan Washington Council of Governments' Transportation Planning Board and chairs the Washington Area Housing Partnership. He is a member and past chairman of the Virginia Municipal League's Legislative Committee. Mayor Donley also chairs the Alexandria Youth Policy Commission and serves on the Alexandria Economic Opportunities Commission. In 1999, he formed the Blue Ribbon Task Force on Reducing Teen Pregnancy, (now ACAP) which he chairs. In the community, he serves on the boards of the Alexandria United Way, the Alexandria Volunteer Bureau, and the Eisenhower Avenue Partnership. Mayor Donley resides in the Seminary Valley section of Alexandria's West End with his wife, Eva, and their five daughters.



**VICE MAYOR  
WILLIAM C. "BILL" CLEVELAND**

(e-mail: [billclev@home.com](mailto:billclev@home.com))

A member of City Council since 1988, Vice Mayor Cleveland served as Vice Mayor from 1991 to 1994 and was re-elected to the position in 2000. He serves on the Alexandria Carr/Norfolk Southern Design Review Board, the Alexandria Community Policy and Management Team, the Alexandria City/Hospital Task Force, the Local Emergency Planning Commission and the Alexandria Economic Opportunities Commission. He established Alexandria's first Neighborhood Watch program and led the City in establishing the Alexandria Enterprise Zone. Vice Mayor Cleveland serves on the Governor's New Partnership Commission, the Secretary of the Commonwealth's Advisory Committee under Governor James Gilmore's administration, the Virginia Geographical Information Network Advisory Board and the Attorney General's Task Force on Gangs and Youth Violence. He is a former member of the State Board of Corrections and the Commission on Parole Abolition and Sentencing Reform. In addition, Vice Mayor Cleveland serves on the Metropolitan Washington Council of Governments' Human Services and Public Safety Committee, Air Quality Committee, the Committee on Noise Abatement at Reagan National and Dulles Airports, and the Northern Virginia Planning District Commission. He serves on the boards of the Alexandria Volunteer Bureau, First Night Alexandria, The Untouchables, Christmas in April, the Eisenhower Avenue Partnership Membership Committee and the Northern Virginia Community College Foundation. A life member of the National Association for the Advancement of Colored People, he and his wife, Ruth, have lived in Alexandria for 26 years.



**COUNCILMAN WILLIAM D. EUILLE**

(e-mail: [wmeuille@wdeuille.com](mailto:wmeuille@wdeuille.com))

Elected to City Council in May 1994 and re-elected in May 1997 and May 2000, Councilman Euille served as Vice Mayor for a three-year Council term that ended June 30, 2000. Councilman Euille works on the Alexandria Fair Share Task Force. He serves on the Alexandria Economic Development Partnership, Inc. Board of Directors. He also is a member of the Alexandria Economic Opportunities Commission, the Local Emergency Planning District Commission, the Northern Virginia Transportation Commission, the City's Pension Study Committee and the Washington Metropolitan Transit Authority Board. A native Alexandrian, he serves on the boards of the Eisenhower Avenue Partnership, Hopkins House Association, the INOVA Alexandria Hospital Service Corporation, the Northern Virginia Urban League and the Alexandria Scholarship Foundation. In addition to serving as the Annual Campaign Chairman for the Alexandria United Way (1999-2000), he served on the Alexandria School Board from 1974 to 1984. As President/CEO of William D. Euille and Associates, Inc., an Alexandria construction services firm, Councilman Euille was honored as a 1996 finalist for the Greater Washington Entrepreneur of the Year.



**COUNCILMAN DAVID G. SPECK**

(e-mail: [dspeck@aol.com](mailto:dspeck@aol.com))

Elected to City Council in an April 1996 special election to fill an unexpired term, Councilman Speck was re-elected in 1997 and 2000. He also served on City Council from July 1991 to June 1994 and in the Virginia General Assembly from 1980 to 1982. As a member of City Council, he serves on the Alexandria Convention and Visitors Association Board of Governors, the City's Facilities Naming Committee, the Metropolitan Washington Council of Governments' Regional Transportation Board, the Transportation Coordinating Council of the Northern Virginia Transportation Commission, and the



Transportation Safety Commission. In the community, he serves on the boards of the Robert S. Rixse Foundation, the Alexandria Education Partnership and Stop Child Abuse Now. In addition, Councilman Speck is a member of the Finance Committee of the Virginia Municipal League. He also serves as chairman of the Northern Virginia Regional Board of The Sorenson Institute for Political Leadership at the University of Virginia. Professionally, Councilman Speck is a Managing Director of First Union Securities. He holds a doctoral degree from The George Washington University. Councilman Speck and his wife, Marcia Neuhaus Speck, live in the Seminary Ridge area of Alexandria. He has two grown children, Elizabeth (30) and Jonathan (28).

**COUNCILWOMAN  
CLAIRE M. EBERWEIN**

(e-mail: [eberwein-council@home.com](mailto:eberwein-council@home.com))

Councilwoman Claire M. Eberwein was elected to serve on City Council in May 2000. She serves on the Alexandria Task Force on the Waste-To-Energy Plant, the Alexandria Fair Share Task Force, the Metropolitan Washington Council of Governments' Chesapeake Bay Policy Committee and the City's Waterfront Committee. Councilwoman Eberwein was first elected to the Alexandria School Board in 1994, serving as its chairman from 1996 to 1997, and as its vice-chairman from 1998 to 2000. In addition, she has served on the Alexandria Board of Zoning Appeals and the Alexandria Economic Opportunities Commission. Councilwoman Eberwein has lived in the Parkfairfax neighborhood of Alexandria for 16 years with her husband, Greg Vogt, daughter Amara, 9, and son Caleb, 7. Her children attend the Alexandria City Public Schools. Councilwoman Eberwein served on the Parkfairfax Board of Directors from 1991 to 1996, and on its Architecture and Planning Board from 1987 to 1991. She worked for the Department of Architecture and Urban Design for the City of Cincinnati, Ohio, from 1979 to 1984. She received Bachelor of Science degrees in Architecture and in Natural Resources from the University of Michigan. Councilwoman Eberwein earned her juris doctorate from Georgetown University Law School in 1987.





# Council



The Honorable Mayor and Members of City Council: Standing, left to right: Councilwoman Redella S. "Del" Pepper, Councilman William D. Euille, Councilwoman Joyce Woodson, Councilman David G. Speck, Councilwoman Claire M. Eberwein; Seated, left to right: Vice Mayor William C. Cleveland and Mayor Kerry J. Donley.

## COUNCILWOMAN REDELLA S. "DEL" PEPPER

(e-mail: [delpepper@aol.com](mailto:delpepper@aol.com))

First elected to City Council in 1985, Mrs. Pepper served as Vice Mayor from February 1996 through June 1997. Councilwoman Pepper co-chairs the Welfare Reform Committee (Alexandria Works!), the Beauregard Street Corridor Task Force, and Alexandria-Arlington Task Force on the Waste-To-Energy Plant. She also serves on the Commission on Information Technology, the Commission on Aging, the City Facilities Naming Committee and the Alexandria Council of Governments' Board of Directors and on COG's Air Quality Committee (MWAQC). She is a member of the Northern Virginia Regional Commission (formerly NVPDC), where she also chairs the Regional Resources Committee. In the community, Councilwoman Pepper serves on the boards of the YMCA, the T.C. Williams PTSA, the Alexandria Arts Forum, Bienvenidos and RSVP (Retired Senior Volunteer Program). She received her Bachelor of Science degree from Grinnell College and did her graduate work at the University of Wisconsin. She is married to F.J. Pepper, M.D. She has a married son, Murphy.



## COUNCILWOMAN JOYCE WOODSON

(e-mail: [council-woodson@home.com](mailto:council-woodson@home.com))

Joyce Woodson, newly elected City Councilwoman, is President of The Woodson Group, an Alexandria-based marketing and training firm. She attended Columbia University, Barnard College, graduating early with a degree in American Studies. Councilwoman Woodson serves on the Alexandria Commission of Information Technology, the Metropolitan Washington Council of Governments' Metropolitan Development Policy Committee, the City's Economic Opportunities Commission and the Alexandria Library Board. She previously served as an Alexandria Redevelopment and Housing Authority Commissioner, and as a member of the Fair Housing Testing Program Advisory Committee Task Force and the Affordable Housing Advisory Committee. Other community service commitments include serving as Chairman of the Board for Project Discovery, the Executive Board of the Coalition for Fairness in Education, the Executive Board of the Alexandria Chapter of the National Association for the Advancement of Colored People (NAACP), and the Board of Community Lodgings. Councilwoman Woodson has been married for 24 years to Howard Woodson, Esq., and they have three children.



# Neighborhoods

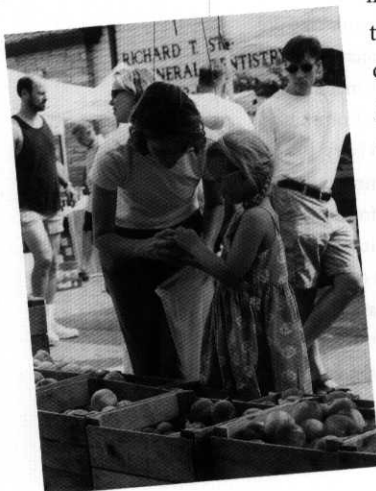


## DID YOU KNOW?

The Dixie Pig restaurant, located in the northeast section of the City, was featured in the 2001 season finale of the West Wing television program.

Archaeologists working in the largest open space in the Old Town Historic area, Jones Point Park, discovered the oldest artifact ever found in the City - a tool used by Native Americans 9,000 years ago.

Alexandria was ranked the best city in the United States for women according to the April 2001 Ladies' Home Journal, which measured: lifestyle, schools, employment, child care, health care, government and crime in 200 of America's largest cities.



## WOODROW WILSON BRIDGE

**NEIGHBORHOOD TASK FORCE** Last June, City Council created the seven-member Woodrow Wilson Bridge Neighborhood Task Force to respond to citizen concerns and to work with the Woodrow Wilson Bridge Project Team on the impact of bridge construction on Alexandria homes and neighborhoods. Meeting monthly, the task force, which includes two members of City Council, neighborhood representatives, and City Transportation and Environmental Services Department staff, developed guidelines to help minimize community impact of the construction of the 12-lane bridge.

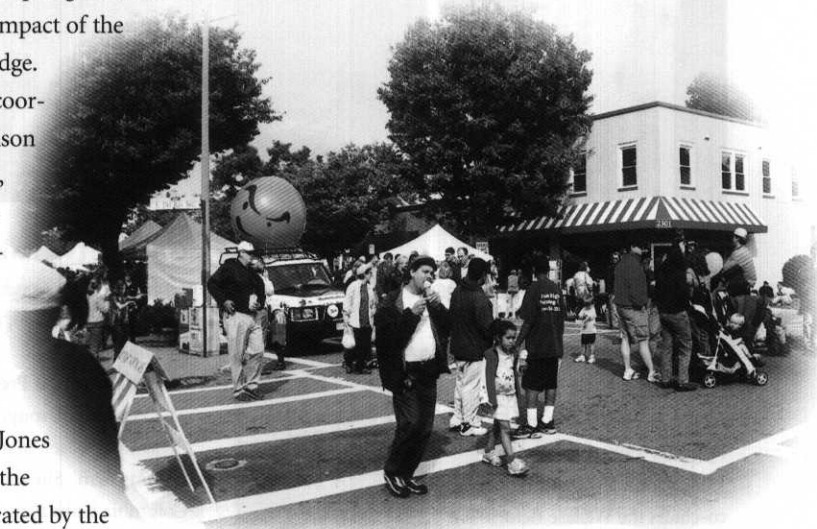
The City's bridge project coordinator will serve as project liaison to assist in responding to noise, traffic and other construction-related issues affecting City residents and businesses.

## JONES POINT PARK

In December 2000, City Council approved the concept plan for Jones Point Park, which is owned by the National Park Service and operated by the City. Because the park is impacted by the construction of the Woodrow Wilson Bridge, the Jones Point Park plan will not be implemented until the bridge construction is complete. In the interim, a temporary parking lot and two athletic fields will be constructed on the north side of the bridge. The park area south of the bridge will be accessible for walkers and joggers during the construction period.

The final plan will protect the natural environment, preserve the site's historic integrity, and improve active and passive recreation. The park area south of the bridge will include the original boundary stone for the District

of Columbia, the Jones Point Lighthouse, an historic rope walk and shipways that will highlight the area's history of ship building, and a playground that will interpret the archaeology of early Alexandria. The area north of and under the bridge will feature two full-size athletic fields, a playground, hard surface courts, a fishing pier and fish cleaning station, a canoe/kayak launch, a bike path, a pedestrian promenade, parking and restrooms. The park will continue to contain community gardens and woodlands.



## AD HOC UPPER POTOMAC WEST

**TASK FORCE** The Ad Hoc Upper Potomac West Task Force, established by City Council in spring 2000, worked with the Department of Planning and Zoning to create a concept plan for the redevelopment of part of the Upper Potomac West area. In June, the task force, a community partnership with area residents and businesses, presented City Council with its recommendations for the Safeway/Datatel site and several other parcels of land located at and near the corner of Mount Vernon Avenue and Glebe Road. The task force also recommended a strategy to revitalize residential properties on the north side of East Reed Avenue. City Council will consider the recommendations further this winter.

# Neighborhoods



Monroe Avenue. City staff is discussing traffic calming initiatives with residents in other neighborhoods, including Clover-College Park, Taylor Run, Wakefield-Tarleton, Del Ray, and North Ridge.

## NEW ATHLETIC FIELDS

Youth soccer teams began playing on two interim multi-purpose fields that opened in spring 2001 at Potomac Yard. The irrigated fields, which are suitable

for soccer, football, field hockey and lacrosse, will be used until the permanent fields planned for Potomac Yard are completed.

## DID YOU KNOW?

Three properties were cited under the City's Spot Blight Abatement program during its first year of implementation. As a result, two houses were demolished and one was brought into full compliance with all state and City laws and ordinances.

**TRAFFIC CALMING** The City implemented a series of traffic calming projects in City neighborhoods last year. The Rosemont Civic Association obtained 70% approval from the property owners along Russell Road and Commonwealth Avenue to enable the City to install speed tables, raised and textured crosswalks and raised intersections this summer that will reduce travel speeds along these two roads which are heavily impacted by commuter traffic. Other speed tables have been installed near Charles Barrett Elementary School, on Crestwood Drive in North Ridge and on



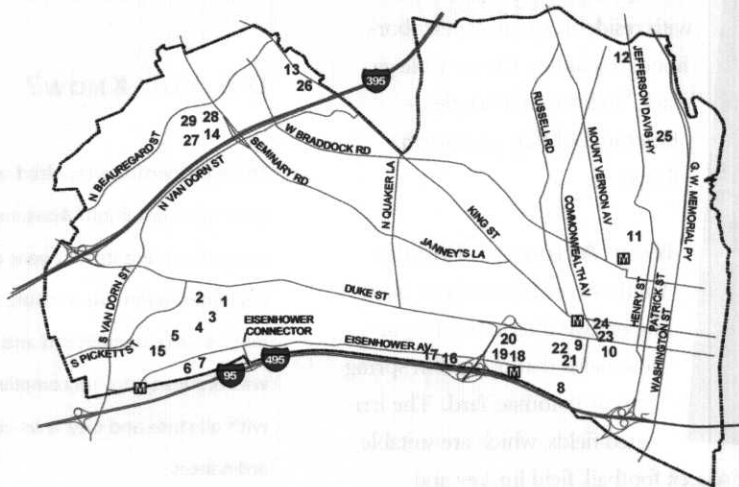
The site plan for Rocky Versace and Vietnam Veterans Plaza was unveiled during a Citywide Veteran's Day celebration held at Mount Vernon Recreation Center. The plaza will recognize Captain Versace, an Alexandrian who died in captivity, and other City residents who lost their lives in Vietnam.





# Community

MAJOR NEW DEVELOPMENT PROJECTS



| Map Key  | Project Name                     | Office (Sq. Ft.)  | Hotel (Sq. Ft.)  | Retail (Sq. Ft.) | Housing (Units) |
|--|----------------------------------|-------------------|------------------|------------------|-----------------|
| <b>Major Projects Under Construction</b>                                       |                                  |                   |                  |                  |                 |
| 1  | Cameron Station I                |                   |                  | 10,500           | 341             |
| 2  | Cameron Station II               |                   |                  |                  | 541             |
| 3  | Cameron Station III              |                   |                  | 10,500           | 317             |
| 4  | Cameron Station IV               |                   |                  |                  | 214             |
| 5  | Cameron Station V                |                   |                  |                  | 191             |
| 6  | Alexan @ Eisenhower              |                   |                  |                  | 266             |
| 7  | Bush Hill                        |                   |                  |                  | 404             |
| 8  | Jefferson @ Mill Rd.             |                   |                  |                  | 315             |
| 9  | Carlyle Crescent                 | 219,986           |                  |                  |                 |
| 10   | Marriott Residence Inn           |                   | 163,182          |                  |                 |
| 11   | Potomac Club II                  |                   |                  |                  | 297             |
| 12   | Lincoln at Alexandria            |                   |                  |                  | 588             |
| 13   | Park Center III                  |                   |                  |                  | 392             |
| 14   | IDA Mark Center Plaza            | 270,000           |                  |                  |                 |
|  | <b>Subtotal</b>                  | <b>489,986</b>    | <b>163,182</b>   | <b>21,000</b>    | <b>3,866</b>    |
| <b>Projects with Approved Site Plans, Special Use Permits or Concept Plans</b> |                                  |                   |                  |                  |                 |
| 15   | Cameron Station VI (Apartments)* |                   |                  |                  | 309             |
| 16   | Alexandria Tech Center V         | 128,000           |                  |                  |                 |
| 17   | Alexandria Tech Center VI        | 128,000           |                  | 2,700            |                 |
| 18   | Hoffman Center                   | 493,460           |                  |                  |                 |
| 19   | Hoffman Town Center              |                   |                  | 33,512           |                 |
| 20   | Hoffman *                        | 3,883,470         | 270,000          | 20,000           | 350             |
| 21   | Patent and Trademark Office      | 2,492,564         |                  | 42,470           |                 |
| 22   | Carlyle (Non-PTO)*               | 760,441           | 300,000          | 179,378          | 609             |
| 23   | Table Talk Office Bldg.          | 40,583            |                  | 4,044            |                 |
| 24   | 1708-1710 Prince St.             | 33,097            |                  | 1,245            |                 |
| 25   | Potomac Yard*                    | 1,900,000         | 500,000          | 135,000          | 1,927           |
| 26   | Park Center Hotel                |                   | 87,776           |                  |                 |
| 27   | Plaza 1-A-2 Mark Center*         | 521,250           |                  |                  |                 |
| 28   | Plaza 1-A-3 Mark Center*         | 521,250           |                  |                  |                 |
| 29   | Plaza 1-A-5 Mark Center*         | 325,000           |                  |                  |                 |
|  | <b>Subtotal</b>                  | <b>11,227,115</b> | <b>1,157,776</b> | <b>418,349</b>   | <b>3,195</b>    |
|  | <b>TOTALS</b>                    | <b>11,717,101</b> | <b>1,357,480</b> | <b>439,349</b>   | <b>7,061</b>    |

Notes: Projects as of June 30, 2001. Smaller Projects not included, for instance only housing developments of over a hundred units and office projects of over 30,000 sq. ft. gross are included. Projects marked by an \* are concept plans.

## AFFORDABLE HOUSING TASK FORCE

The Affordable Housing Task Force established last January is developing strategies for increasing housing opportunities in the City. In May, more than 100 people attended the Affordable Housing Summit, co-sponsored by the City and the task force. Following review by the Planning Commission and the Affordable Housing Advisory Committee, City Council considered the Task Force report at a public hearing in the fall.

## EMPLOYER ASSISTED HOUSING

In June, City Council approved a program to encourage Alexandria employers to provide housing benefits for their workers. The program is a partnership with the Alexandria Chamber of Commerce, the Alexandria Economic Development Partnership, and the Fannie Mae Northern Virginia Partnership Office.

## PUBLIC HOUSING REDEVELOPMENT

In June, City Council established a City Council-ARHA (Alexandria Redevelopment and Housing Authority) task force to assist in developing plans for the redevelopment of the Samuel Madden Homes downtown property, which contains 100 public housing units. The task force is reviewing appropriate density, parking, open space, design, and finances for the redevelopment project. Forty-eight of the 100 Samuel Madden public housing units are currently designated for relocation at scattered sites yet to be determined, and 52 public housing units are to be located on the current site.



# Development

**PLAN FOR PLANNING** In June, City Council was briefed on the "Plan for Planning," a comprehensive five-year program to plan for new development and redevelopment in discrete areas of the City. Initial efforts will focus on Eisenhower Valley east, Upper Potomac West, Mount Vernon Avenue and the Braddock Road Metro Station areas and development of design guidelines for major corridors such as Duke Street and Jefferson Davis Highway.

**CAMERON STATION** Development of Cameron Station is proceeding rapidly with 979 of the planned 2,500 residential units now occupied, with the remaining units under construction or with plans for the remainder approved or being prepared. During FY 2001, 276 building permits were issued, and 266 permanent and 197 temporary certificates of occupancy were issued.

**EISENHOWER VALLEY EAST** The initial phase of the Hoffman Town Center opened this summer with a 22-screen movie theater. An additional 493,460 square feet of office space and 33,512 square feet of retail/restaurant space at the center has been approved. Additional development in the area will be addressed by the Eisenhower Valley east planning study.

**WINKLER TRACT** Last fall, construction began on a 214,000 square foot building for the Center for Naval Analysis. Millbrook II, a 272-unit rental townhouse and apartment project, located on North Beauregard Street, was completed in the spring. A 270,000 square foot office building headquarters for the Institute for Defense Analysis is under construction.

## DID YOU KNOW?

Del Ray was chosen by AOL DigitalCity.com as the suburban neighborhood to watch in the Washington metropolitan area.

The City processed a record number of new construction permits and inspections in FY 2001 - 6,324 permits and 57,356 inspections - compared to FY 2000 - 4,066 permits and 35,519 inspections.



PTO Illustration: Design Plans With Atrium

**CARLYLE** This year, the 403-unit Meridian apartments, the 174-unit Carlyle Towers III condominiums, and additional office buildings for the Society for Human Resources Management and the Cousins Properties were completed at Carlyle. Currently under construction are 26 mixed use townhomes and the 220,000 square foot Carlyle Crescent office building.

In July, the Carlyle Design Review Board and the Ad Hoc Task Force on Carlyle/PTO approved the design of the Patent and Trademark Office's five-building (plus 2 garages) complex and the related Dulany Gardens. Construction will begin this fall with completion in 2005. The PTO is expected to bring 7,100 new jobs and \$6.4 million in annual net new tax revenues to the City.



Aerial view - Cameron Station

# Community Development

**EISENHOWER-DUKE CONNECTOR** Last March, City Council established a nine-member ad hoc task force to review the alignment, endorsed in 1993, for a roadway that would connect Eisenhower Avenue and Duke Street. The task force will explore alternatives, between Telegraph Road and Van Dorn Street, for the proposed connector road, including a no-build alternative, and will report to City Council in spring 2002.

**ECONOMIC DEVELOPMENT AND TOURISM** Tourism continued to grow through the end of FY 2001, in spite of a slowing economy, with the City's hotel occupancy rates surpassing those in the metropolitan Washington area (74.3% compared to 72.4%).

The number of available hotel rooms in Alexandria increased with the addition of the Hilton Alexandria Old Town in spring 2001 with 243 rooms, and the 80-room Hampton Inn on King Street this fall. Construction has begun on the 240-room Marriott Residence Inn on Duke Street.

The September 11, 2001, terrorist attack on the Pentagon and the subsequent closing of National Airport for a short time had a serious impact on the City's tourism industry, and hotel occupancy, sales and City tourism-generated revenues are expected to decline into 2002.



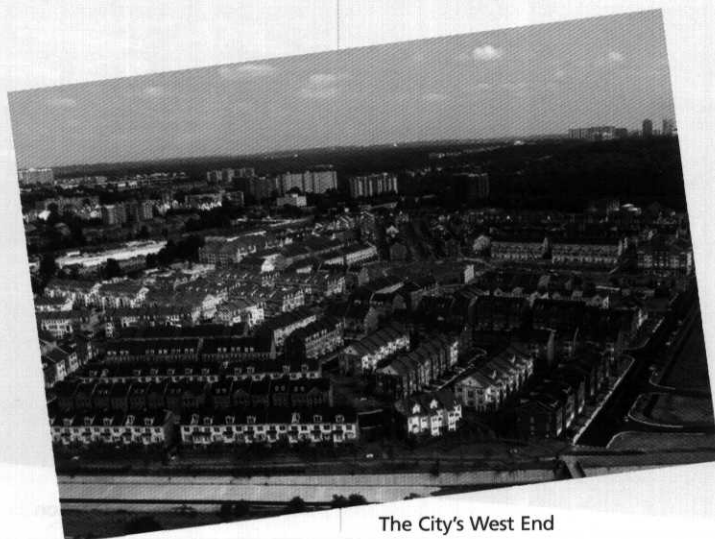
Carlyle - Federal Courthouse and Carlyle Towers

## ECONOMIC INDICATORS

- Alexandria's unemployment rate was 2.0% in June 2001, below the unemployment rates for both Virginia and the United States.
- The City's number of jobs reached 94,195 in the third quarter of calendar 2000. This represented an increase of 4.6% over the same quarter in 1999.
- The office vacancy rate for Alexandria was 7.3% for the first quarter in calendar 2001, above the first quarter vacancy rate of 6.3% for the D.C. Metropolitan region.
- Local sales tax revenues for FY 2001 were 4.5% higher than collections for FY 2000.



Vola Lawson Animal Shelter - Construction began last spring on the City's new animal shelter on Eisenhower Avenue near Cameron Run Park. The 11,000 square foot shelter will open in early 2002.



The City's West End



# Census 2000

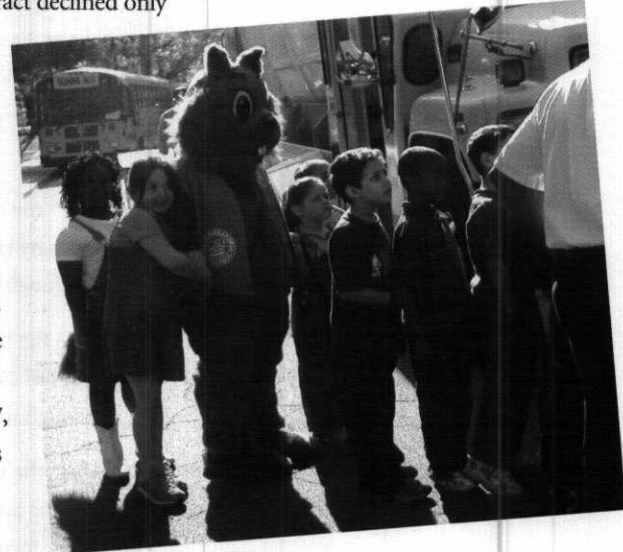
Alexandria is more diverse and better educated, and residents speak 45 different foreign languages. The United States Census reported that Alexandria's population reached 128,283 in 2000, a growth rate of 15.4% for the 1990s: 54% (68,889) white, 22% (28,463) African American, 15% (18,882) Hispanic, and 9% other. The total number of housing units in the City increased by almost 6,000 from 58,252 in 1990 to 64,251 in 2000. Most of this growth is due to new developments.

About one-third (11 of 32) of the census tracts in the City saw very little change in population levels. Census tracts in the western part of the City, the Landmark/Van Dorn area and a portion of Seminary West, gained population and diversity, including a sizable Ethiopian population.

Over half of the City's Hispanic population now lives west of Quaker Lane. The Hispanic population is also highly concentrated in certain census tracts, including Arlandria, which is home to almost one-quarter, or 4,436, of Hispanics in the City, double that from 1990. This growth occurred at a time when few new housing units were added within the tract and when the number

of non-Hispanics in the census tract declined only marginally. The size of some existing households increased because of the redevelopment of nearby Arna Valley in Arlington, but it is likely that 2000 Census obtained a better count of the Hispanic population.

For the first time in 40 years, the number of children under age 18 in the City increased, from 17,132 in 1990 to a total of 21,537, an increase of 25.7%. Most of this growth was in the area west of Quaker Lane.



## CENSUS 2000:

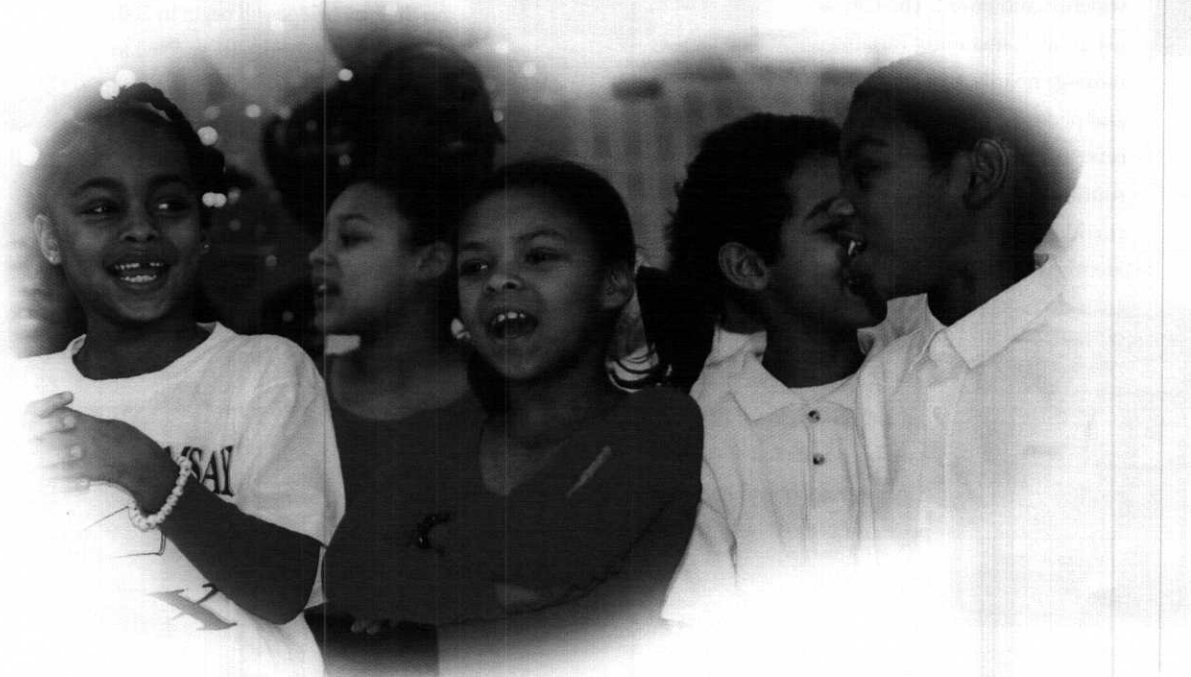
| Races                  | 1990   | 2000   | 1990    | 2000    |
|------------------------|--------|--------|---------|---------|
| White                  | 64.3%  | 53.7%  | 71,486  | 68,889  |
| Black                  | 21.5%  | 22.2%  | 23,957  | 28,463  |
| Asian & Pac. Islanders | 4.1%   | 5.7%   | 4,506   | 7,299   |
| Hispanic               | 9.7%   | 14.7%  | 10,785  | 18,882  |
| Other                  | 0.4%   | 3.7%   | 449     | 4,750   |
|                        | 100.0% | 100.0% | 111,183 | 128,283 |

## DID YOU KNOW?

The average household size in the City - 2.04 - remained the same as in 1990.

Single-person households accounted for 43% of all households in 2000 - increasing from 22,373 to 26,890 of the City's 61,889 households.

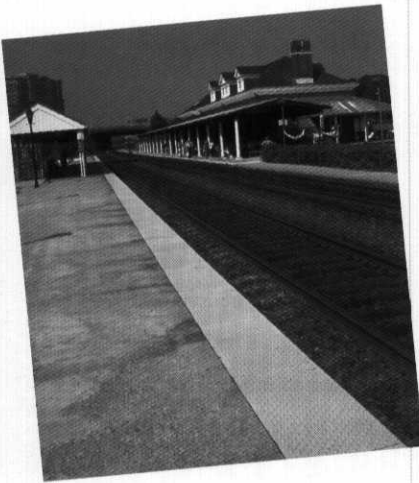
According to the 2000 U.S. Census, 51.7% of the City's population is female and 48.3% is male, compared to 52.6% and 47.4%, respectively, in 1990. The average age is 34.4, compared to 33.5 in 1990.



# Traffic &

## DID YOU KNOW?

The City's variable message boards, posted to alert motorists and pedestrians about maintenance and construction projects and events, are powered by self-contained solar cells.



The City now owns Union Station which serves AMTRAK and Virginia Railway Express riders.

## TRANSPORTATION POLICY AND PROGRAM

Last spring, City Council approved the plan to develop a comprehensive City transportation policy and program. The goals of the project are:

- to protect the quality of life in residential neighborhoods by keeping through traffic on main City thoroughfares and off of local streets;
- to define the function of the City's major roadways as carriers either of vehicles traveling through the City or of local traffic; and
- to reduce the number of vehicles on City roadways by the additional use of transit, carpools, and other forms of non-vehicle transportation.

This multi-year effort will address pedestrian safety, aesthetics and the motor vehicle demands on City streets as traffic continues to grow due to the increases in resident and business population in the region and the City.

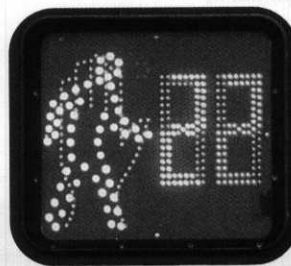
## SAFETY INITIATIVES

To increase pedestrian safety, a number of City crosswalks have been widened and paved. The City is using signs, including variable message boards, to alert motorists and pedestrians to upcoming projects, such as construction, alternate routing and special events. Along the King Street corridor, new blue and white signs help visitors identify the downtown area as a continuous pedestrian shopping and business area.



pedestrian shopping and business area.

New pedestrian crossing countdown clocks have been installed at many City intersections to help pedestrians cross busy streets.

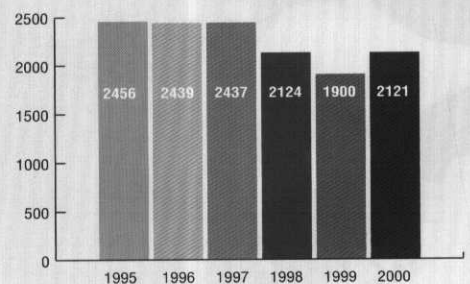


## WOODROW WILSON BRIDGE

**CONSTRUCTION** In May, the Woodrow Wilson Bridge construction began in Jones Point Park with clearing of the area for the footprint of the new replacement bridge and the driving of piles, which were completed in Jones Point Park in the fall. Bridge pile driving will continue in the Potomac River until 2003. Work on the Route 1 Interchange is scheduled to start in December.

The demolition of buildings at Hunting Terrace Towers will start early in 2002. Superstructure work on the new bridge will begin in 2002. The outer loop bridge is expected to open in December 2004. Demolition of the existing bridge and opening of the new inner loop bridge is scheduled for December 2006, with the Route 1 Interchange reconstruction proceeding at the same time.

## Vehicle Accident Rates



# Transportation



Telegraph Road Interchange work is expected to begin in 2009 with completion in 2011, about 18 months later than in earlier projections.

**GRIDLOCK REDUCTION** Last fall, City Council voted to make permanent the City's pilot program to keep 10 key City intersections from being blocked during the 3:30 to 6:30 weekday evening rush hour. The Police Department will continue to monitor and move traffic through intersections at Henry and Prince, Henry and Duke, Henry and King, Henry and Cameron, Washington and Gibbon, Alfred and Gibbon, King and Alfred, King and Patrick, King and Washington, and Duke and West Taylor Run, Monday through Friday evenings.



**DASH ABOUT** In May 2000, DASH initiated new free weekend "Dash About" shuttle service for visitors and residents between the King Street Metro Station and lower King Street. Three buses with distinctive eye catching markings provide frequent, easy and fun weekend bus service funded by an \$85,000 demonstration grant from the Virginia Department of Rail and Public Transportation. DASH and the Alexandria Convention and Visitors Association market and promote the service together.

**TRANSIT** In 2000, the Alexandria Transit Company, operator of the City's DASH bus system, transported over 2.6 million passengers, 4.7% more than in 1999. Average weekday DASH ridership grew 5.5% to 9,144 passengers. In the last ten years, the fleet of 17 DASH buses purchased in 1984 has increased threefold, while total ridership is up by 88% overall.

In March 2001, the Washington Metropolitan Area Transit Authority added a bus route to Potomac Yard to serve this popular City retail destination.

## DID YOU KNOW?

Transportation and Environmental Services supervised the paving of approximately 60 lane miles of residential and arterial streets, and cleaned and maintained over 23,000 lane miles of City roads in FY 2001.



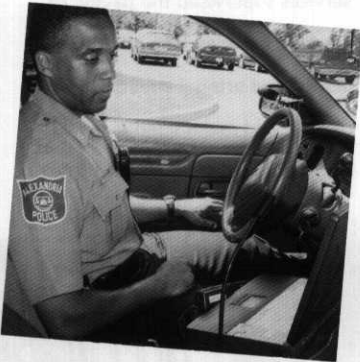
The City's third annual Bike to Work Day included over 250 participants. Alexandria Rideshare has helped 175 people to find carpools, and assisted 35 large and small businesses in promoting alternative transportation for workers.



# Services to

## DID YOU KNOW?

The number of active library card holders exceeded 100,000 - more than 80% of Alexandria's population.



Police patrol cars are equipped with touch screen computers that allow officers fast access to information, including dispatching calls, checking for stolen cars or wanted criminals, reviewing photographs of wanted or missing people and assisting other officers on calls.



**EMPLOYMENT** JobLink offers employment counseling, job training, and adaptive equipment for the physically challenged. Working with older workers, residents with disabilities, refugees, food stamp recipients, youth, and low-income residents, JobLink staff found jobs for 668 persons in CY 2000. The Alexandria Works! teams matched 190 Alexandrians on welfare with training and jobs while providing them with social services.

## WORKING POOR

**STUDY** Last June, the Alexandria Economic Opportunities Commission and the United Way released the results of an 18-month study, "Living Paycheck to Paycheck - A Look at Alexandria's Working Poor."

The study found that 82% of the working poor households surveyed had an income of less than \$25,000, although 75% were working full-time.

**NEW HEAD START PROGRAM** Last fall, at Samuel W. Tucker Elementary School, two new Head Start classrooms opened with before, during and after school programs serving 34 low-income children and their families, many of whom are recent immigrants from Pakistan, Africa, India and Middle Eastern countries.

## MULTICULTURAL SERVICES INITIATIVE

In September 2000, the City launched a Multicultural Services Initiative to ensure that Alexandria's culturally diverse residents have access to City services and resources and become active participants in government.

## ENGLISH-AS-A-SECOND

**LANGUAGE** Last year, more than 2,000 people received ESL

instruction, through day and evening classes at five locations - T.C. Williams High School, Francis Hammond Middle School, the Stonewall Jackson Building, William Ramsay Recreation Center and the Mount Vernon Recreation Center.



## RECREATION CENTER RENOVATIONS

In November 2000, the renovated and expanded William Ramsay Recreation Center reopened featuring a full-size gymnasium, computer lab, game/arts and crafts room, dance studio, multi-purpose room, music and fitness room, and an adjacent athletic field and playground. The renovation of the Durant Recreation Center, which will house the therapeutic recreation program, will begin this winter.

**YOUTH NIGHTS** The Department of Recreation, Parks and Cultural Activities sponsored a series of Saturday night events at the Chinquapin Recreation Center for City youth in grades 6-8 and 9-12 starting in January. Over 1,000 students attended the Youth Night activities. A year-end party for 150 youth in grades 9-12 was held at the Mount Vernon Recreation Center.

# Citizens



**Kiddy Corner** - Children can play and read in the library's new "Kiddy Corner," which was donated by the Friends of the Duncan Branch.

**CHILD CARE FEE SYSTEM** In FY 2001, the number of families on the Child Day Care Fee System waiting list was reduced from 1,300 to 400 due to an additional \$1.4 million in state funding. In the FY 2002 budget, City Council set aside an additional \$1,000,000 for the Fee System to eliminate the waiting list and allow families to be served as they apply.

**BLACK HISTORY RESOURCE CENTER** Plans were finalized for the Alexandria Black History Resource Center's new, permanent exhibition, *Securing the Blessings of Liberty*, which is set to open in 2003. The exhibit, which is the first comprehensive study of slavery and its effects in Alexandria, spotlights the struggle for freedom, the City's role as a slave market, the Civil War era, Jim Crow segregation and desegregation, and the continued seeking of full liberties by African Americans today.

**TAX RELIEF FOR ELDERLY AND DISABLED** In January, City Council increased the real estate tax exemption from \$1,900 to \$2,358 for qualified elderly and disabled residents, an amount equal to the City's average residential property tax.

**TEEN PREGNANCY** Using \$100,000 in funding provided by City Council, the Alexandria Campaign on Adolescent Pregnancy (ACAP) began an aggressive advertising and media campaign to promote public awareness about teen pregnancy prevention.

**BREAST CANCER WALK** In October, with over 1,000 people participating, the annual Walk to Fight Breast Cancer at Cameron Run Regional Park raised funds to pay for mammograms for uninsured or under insured Alexandria women. Since its inception in 1995, the Walk has funded more than 1,000 such diagnostic procedures.

**CAMERON STATION PARKS** At Cameron Station, the 50.4-acre Ben Brenman Park opened in early summer 2001, and the 11.6-acre Armistead L. Boothe Park was dedicated in September 2001. The two new Cameron Station parks will be connected by a multi-use trail along Backlick Run.



**Human Services lobby** - A new lobby opened at the City Human Services building on Mount Vernon Avenue in June 2001.

## DID YOU KNOW?

The Barrett Library Branch was the site of a plaque dedication commemorating the 25th anniversary of the enactment of the City's Human Rights Ordinance and what is believed to be the first civil rights sit-in in the country in 1939, when six African American citizens attempted to use the then segregated library.



Gadsby's Tavern Museum has been re-accredited by the American Association of Museums (AAM), one of the highest honors awarded to a museum. Of approximately 8,000 museums nationwide, about 750 are accredited, including the City's Fort Ward, The Lyceum, and Carlyle House Historic Park.

# Public

## DID YOU KNOW?

Each participant in the Sheriff's Office Modified Work Release Program must perform eight hours of community service in lieu of serving one full day in jail. This accounted for a total of 21,784 volunteer hours provided to the City.

The Fire Department's Code Enforcement Bureau conducted 24,315 property maintenance and fire and life safety inspections - 58% more than last year.

**CRIME** Serious crime was at a 34-year low in calendar year 2000. For the fifth year in a row, the number of Part I crimes (homicide, rape, robbery, aggravated assault, burglary, larceny and auto theft) declined and is 37.4% lower than the 8,499 recorded in 1991. In 2000, the Police Department also reported the fewest number of aggravated assaults in 40 years (a 26.7% decline from 206 to 151), the fewest rapes (down 27.3% from 22 to 16) and burglaries in 36 years (a 3.6% decline from 556 to 536), the fewest robberies in 34 years (down 3.2% from 158 to 153) and the fewest larcenies in 31 years (a 7.7% decline from 4,036 to 3,724).

Since January 2001, for the first time since calendar year 1995, serious crime has begun to increase and the Police Department is taking steps to address crime issues as they arise.

The increase in the 2001 Part I crime rate is largely due to the increase in larcenies, especially vehicle related larcenies, rape, aggravated assault and burglary. A comparison of all reported crimes between 2000 and 2001 revealed that the crime rate in 2001 is down 3.22% through September 30.



In its first year of operation, Alexandria CARES (Child Automobile Restraint Education Services), a public and private partnership, checked 1,053 child safety seat restraints.

## SHERIFF'S OFFICE RE-ACCREDITATION

The Alexandria Office of Sheriff is one of only a few U.S. law enforcement and corrections agencies to be recognized by the National Sheriffs' Association for being accredited by the Commission on Accreditation for Corrections (CAC), the Commission on Accreditation for Law Enforcement Agencies (CALEA), and the National Commission on Correctional Health Care (NCCHC). During FY 2001, the Office was reaccredited by NCCHC, CALEA, and CAC.

**DOMESTIC VIOLENCE** A Department of Justice grant enabled the Police Department to expand its Domestic Violence Unit to provide outreach, counseling, support and security services for domestic violence victims.

The Office on Women's Domestic Violence Program complemented these efforts by responding to over 7,000 calls to their 24-hour hotline, providing over 1,100 victims with court advocacy, assisting more than 250 women with nearly 700 sessions of outreach counseling, serving 350 children in group services, and conducting over 100 presentations to more than 2,500 people.



The Pentagon - after September 11, 2001

## POLICE DEPARTMENT RE-ACCREDITATION

The Police Department complied with more than 400 professional standards to become re-accredited by the Commission on Accreditation for Law Enforcement Agencies in 2001.





# Safety

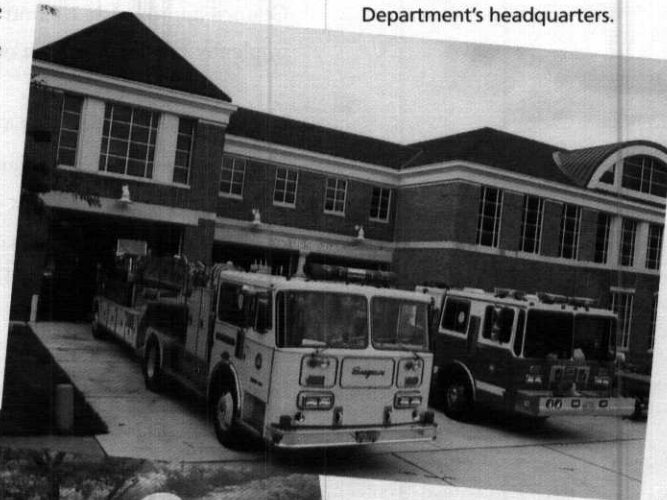


**COMMUNITY PROSECUTION** In July 2001, the Commonwealth Attorney's Office's Building Bridges Inside the Community Program began in Alexandria. Its goal is to improve the quality of neighborhood life through coordination of City law enforcement resources and crime prevention efforts in the Hispanic community.

**FIRE DEPARTMENT EMERGENCY CALLS** The Fire Department responded to 33 emergency medical service (EMS) calls per day (12,210 total) and 4,924 fire calls in FY 2001, compared to 31 EMS calls per day (11,442 total) and 5,447 fire calls in FY 2000.

**EMERGENCY MEDICAL SERVICE** City Council approved a fifth medic unit in the FY 2002 budget, providing expanded emergency medical services. The new unit is now in service and is housed at Fire Station 207 on Duke Street.

**Fire Station 204** - Renovations were completed at Fire Station 204 on Powhatan Street, which includes an engine and truck company, and the Fire Department's headquarters.



The Fire Department's Technical Rescue Team took top honors in the structural collapse exercise at the annual Rescue Challenge in Roanoke.

## PART ONE CRIMES JANUARY 1 – SEPTEMBER 30 - 1996-2001

|                        |                       | 1996         | 1997         | 1998         | 1999         | 2000         | 2001         |
|------------------------|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>VIOLENT CRIMES</b>  | <b>Homicide</b>       | 5            | 3            | 6            | 2            | 3            | 3            |
|                        | <b>Rape#</b>          | 29           | 33           | 32           | 16           | 10           | 21*          |
|                        | <b>Robbery</b>        | 240          | 201          | 152          | 116          | 121          | 117          |
|                        | <b>Aggr Assault</b>   | 192          | 226          | 189          | 162          | 110          | 137          |
| <b>PROPERTY CRIMES</b> | <b>Burglary</b>       | 695          | 590          | 637          | 403          | 368          | 427          |
|                        | <b>Larceny</b>        | 3,413        | 3,194        | 2,939        | 2,946        | 2,758        | 3,092        |
|                        | <b>Auto Theft</b>     | 710          | 606          | 514          | 564          | 540          | 550          |
|                        | <b>Total</b>          | <b>5,284</b> | <b>4,853</b> | <b>4,469</b> | <b>4,209</b> | <b>3,910</b> | <b>4,347</b> |
|                        | <b>Percent Change</b> | <b>-5.6%</b> | <b>-8.2%</b> | <b>-7.9%</b> | <b>-5.8%</b> | <b>-7.1%</b> | <b>11.2%</b> |

# Rape category includes completed and attempted rapes.

\* Of the 21 rapes so far in 2001, 15 were committed by an acquaintance or family member and 6 were committed by a stranger.

# Environment

**OPEN SPACE SUMMIT** In June, more than 150 attendees at the City's Open Space Summit began formulating the City's master plan to preserve and add open space. In spring 1999, City Council approved \$1 million in capital funding to implement the master plan over a six year period.

## **INFLOW AND INFILTRATION PROGRAM**

This summer, City staff began surveys of sanitary sewer conditions in the Four Mile Run and Commonwealth sewer service areas (including the Arlandria, Beverly Hills, Del Ray, Warwick Village, Lynhaven and Hume Springs neighborhoods) looking for storm and ground water intrusion and assessing the condition of the aging sewer system.

**WASTE-TO-ENERGY PLANT** The Alexandria/Arlington Waste-to-Energy plant has completed a \$46.1 million retrofit designed to help the facility meet federal regulations, reduce odor, limit air emissions, and monitor such emissions.

**RECYCLING** The City's recycling program generated over 15.5 million pounds of newspaper, aluminum, glass and old appliances last year, including a record 700 tons of appliances and debris during the City's annual spring clean-up and 2,000 cubic yards of fall leaves turned into mulch for reuse in flower beds and gardens. This year, "Robbie," the recycling squirrel, introduced the City's recycling program to younger Alexandrians.



Cameron Run Channel

**WATER QUALITY MANAGEMENT** In January, City Council adopted the Water Quality Management Supplement to the Master Plan and this spring, approved \$300,000 for environmental restoration in the FY 2002-2007 Capital Improvement Program budget. The master plan supplement will help the City meet the requirements of the Chesapeake Bay Preservation Act.

**WEST NILE VIRUS** In June, the Health Department implemented a comprehensive West Nile Virus prevention program, which includes identifying mosquito breeding areas and species of mosquitoes, laboratory testing of mosquito pools for the virus, eliminating larvae from standing bodies of water, applying larvicide in catch basins and on City property, developing educational materials, and testing dead birds for the virus.



## **DID YOU KNOW?**

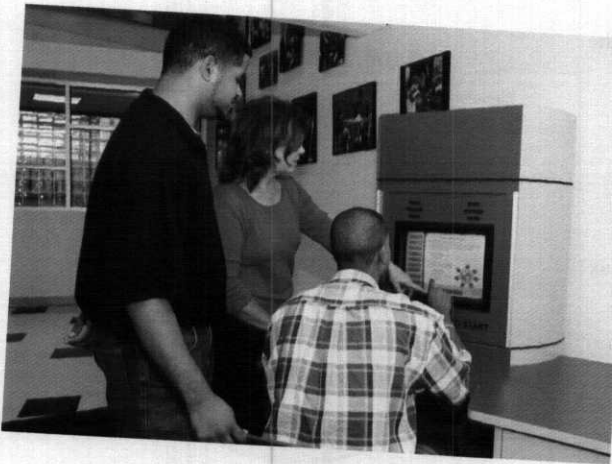
The City now accepts household hazardous waste on a weekly basis. Every Monday at 3540 Wheeler Avenue from 10:00 a.m. to 6:00 p.m. (703-751-5872), Alexandria residents can dispose of antifreeze, gasoline, motor oil, car batteries, auto cleaning supplies, household cleaning products and pesticides.

Contract crews working with the Department of Transportation and Environmental Services installed approximately 3,000 feet of sewer liners into existing sanitary sewers in FY 2001.





# Technology



Two kiosks with touch-activated computer screens can access program and other informational application procedures in the Human Services lobby.

**E-GOVERNMENT** Alexandria's website earned national recognition from the Civic Resource Group's report, "Cities on the Internet: E-Government Applied."

The City's website has nearly 10,000 pages receiving almost 100,000 hits a month. Major additions to the website include the Police and Fire Departments, Commonwealth's Attorney's Office, and Human Rights Office, Alexandria Transit System (DASH), and a roster of City Council-appointed boards and commissions.

The Real Estate Assessment Information System launched last November is one of the most frequently used sites and accesses general real estate assessment information for all City properties.

A redesigned Alexandria Library website - <http://alexandria.lib.va.us/> includes a newly redesigned online catalog, remote access to several full text databases, a program and events calendar, and employment opportunities with online applications.

**TECHNOLOGY ACHIEVEMENT WEEK** In March, the City, the Alexandria Economic Development Partnership, Inc. and the Alexandria Chamber of Commerce sponsored

the annual Technology Achievement Week to highlight the accomplishments of the City's technology firms. Digital Paper Corporation received the 2001 Technology Achievement Award for its use of technology which allows global access to information. Other finalists were Aaron B. Floyd Enterprises, Inc., Carney Interactive, Inc. and Segue Technologies, Inc. The National Center for Missing & Exploited Children received special recognition for its use of technology to safeguard children.

**LIBRARY COMPUTERS** Fourteen new computers were added to City libraries last year and are available to citizens as a result of funding from the Bill & Melinda Gates Foundation and the Library of Virginia.



The new color -Alladin Rainbow- CC-TV at the Charles E. Beatley, Jr. Library magnifies printed materials for people with low vision.

## DID YOU KNOW?

Fort Ward Museum and Historic Site received a Certificate of Commendation, the most prestigious recognition for a site focused on local, state and regional history, for its website from the American Association for State and Local History, which highlighted the children's pages for special recognition. Fort Ward Museum also received an Academic Excellence Award from StudyWeb.com, for two Civil War website features: "Fighting for Freedom: Black Union Soldiers of the Civil War" and "Civil War Baseball: Battling on the Diamond."

The Police Department's Youth Unit uses the Rapid Image Dissemination program to scan photographs of missing children, adults or wanted criminals and transmit the image to mobile computers to help officers locate the person quickly.



# Fiscal

## DID YOU KNOW

In June 2001, Standard & Poor's Ratings Services and Moody's Investor Services, Inc. reaffirmed the City's AAA/aaa bond ratings.

Alexandria is one of only 29 cities in the United States with perfect bond ratings from the nation's two leading municipal credit rating agencies. In reaffirming its AAA rating, Standard & Poor's noted the City's "consistently strong fiscal operations and planning that employ practices that are in the forefront of government management."

In July 2001, the City sold \$54.5 million in General Obligation Bonds at the low interest rate of 4.599%.

For the 23rd consecutive year, the Government Finance Officers Association of the United States and Canada awarded the Certificate of Achievement for Excellence in Financial Reporting to the City for its comprehensive annual financial report.

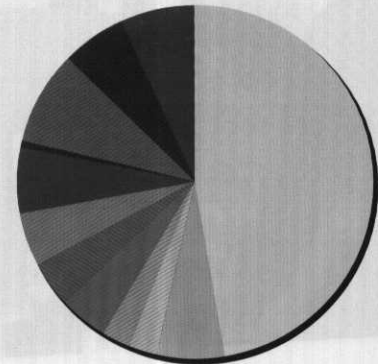
**REVENUE** The economic and fiscal health of the City continued to improve through most of FY 2001, but slowed near the end of the fiscal year and into FY2002. The City's employment base and real estate tax base grew, and the unemployment rate remained low. Revenue derived from local taxes grew 5.6%. The City's real property tax base increased 10.06%, or \$1.3 billion (new construction added \$441.3 million, while appreciation of existing residential and commercial properties accounted for \$895.7 million), over the calendar year 2000 level, from \$13.3 billion to \$14.6 billion.

Real property tax revenue, which accounts for 47.3% of General Fund Revenues, remains the City's primary source for funding programs and services. Tax revenues from sales, restaurant meals, personal property and business license taxes account for almost 23% of the General Fund. During calendar year 2001, the state will reimburse localities for 70% of the tax assessed on the first \$20,000 of a vehicle's value; the taxpayer pays the other 30% to the locality.

The three major segments of the City's economy - technology, trade associations, and tourism - remained strong in FY 2001, although the September 11 terrorist attacks are expected to have a negative impact on FY 2002 revenues. The strong demand for housing resulted in 3,449 home sales in calendar year 2000. The number of hotel/motel rooms increased from 3,743 to 3,984, or 6.4%, and the City's hotel occupancy rate increased to 73%. Given the expected slowdown in the national and regional economy in FY 2002, City Council has approved a substantial increase in spending for tourism promotion.

The number of trade associations the City grew from 321 at the end of FY 2000 to 362 at the end of FY 2001.

General Fund Revenue



|                         |       |
|-------------------------|-------|
| Real property:          | 47.3% |
| Local sales:            | 6.2%  |
| Restaurant food:        | 2.5%  |
| Charges for services:   | 2.6%  |
| Other local taxes:      | 4.3%  |
| Utility tax:            | 4.3%  |
| Other non-tax:          | 4.9%  |
| Business license:       | 6.0%  |
| Penalties and interest: | 0.6%  |
| Personal property:      | 8.6%  |
| Car tax reimbursement:  | 5.8%  |
| Intergovernmental:      | 6.8%  |

**EXPENDITURES** The City continues to face increasing demands for service and facilities, including additional office space and renovations of City facilities, and Schools capital improvement requirements. The FY 2002-FY 2007 Approved Capital Improvement Program (CIP) substantially builds upon last year's expanded CIP and addresses the demands of a growing public school student population, the demands of a growing City population, the need to maintain and improve the City's liveability and seeks to improve the work environment for our City employees.

The CIP sets forth a six-year \$296.9 million overall capital program which represents a 22% increase over the FY 2001-FY 2006 CIP and calls for \$197.3 million in City-funded public improvements for the City and the Alexandria City Public Schools, an increase of 26.3%. A sig-

# Condition

nificant portion of this increase in the six-year capital budget reflects Schools' expansion and renovation of middle and secondary schools.

The CIP includes: (1) relocation and replacement of the City's 56-year-old main Health Department facility; (2) renovation of Market Square; (3) evaluation and correction of the problems associated with the City's aging sanitary and storm sewer systems; and (4) design and construction of physical traffic calming measures within City rights-of-way to preserve neighborhoods and enhance traffic and pedestrian safety.

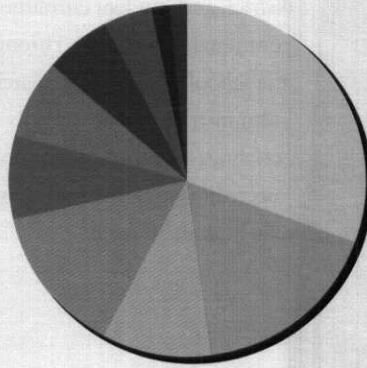
Over the last decade, the City and the Schools have deferred many new initiatives and capital projects to achieve a balanced budget. Prospective capital projects include Police Department, Sheriff and Magistrate office and parking facilities, school expansions related to possible future enrollment increases, acquiring additional open space for public parks and other related uses, Washington Street improvements, recreation center needs that may be identified in the forthcoming needs assessment process, and outdoor swimming pools.

In light of the events of September 11, 2001, the downturn in the City's tourism industry, as well as the general economic slowdown, it is expected that many projects in the CIP may have to be deferred for 1 to 3 years.



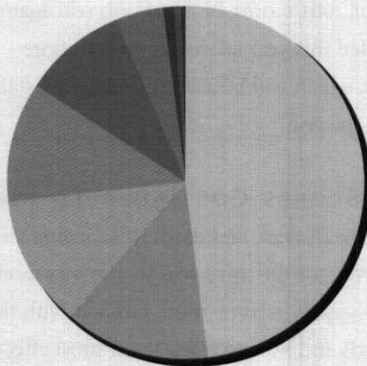
New AMC Theaters at Hoffman Town Center

## General Fund Operating Expenditures



|  |        |
|--|--------|
| Education: .....                               | 30.71% |
| Public Safety: .....                           | 17.36% |
| Health and Welfare: .....                      | 10.0%  |
| General Government: .....                      | 13.73% |
| Public Works: .....                            | 7.73%  |
| Courts & Constitutional Officers: .....        | 7.26%  |
| Recreation, Parks & Cultural Activities: ..... | 6.03%  |
| Debt Service: .....                            | 4.42%  |
| Community Development: .....                   | 1.67%  |
| Legislative and Executive: .....               | 1.07%  |

## FY 2002-FY 2007 CIP



|  |       |
|--|-------|
| Schools & Other Education: .....             | 47.9% |
| Storm & Sanitary Sewers: .....               | 13.2% |
| Traffic, Transit, Streets and Bridges: ..... | 12.0% |
| Public Buildings: .....                      | 11.0% |
| Information Technology Plan: .....           | 9.4%  |
| Recreation & Parks: .....                    | 4.3%  |
| Community Development: .....                 | 1.1%  |
| Libraries: .....                             | 0.6%  |
| Regional Public Safety: .....                | 0.5%  |



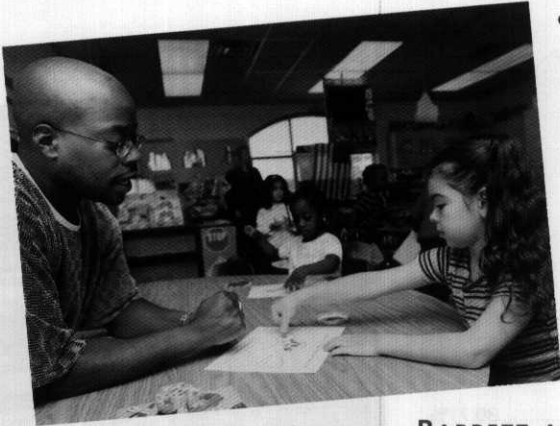
## DID YOU KNOW

The Finance Department has collected \$614.8 million, or 99.78%, of the real estate taxes levied for tax years 1995-99. The City publishes the names of certain delinquent taxpayers and lists them on the City's website.

The City annually receives over 12,000 business license tax returns and 7,000 business personal property tax returns and issues property tax bills on over 115,800 personal vehicles.



Test scores in the Alexandria City Public Schools continued their rise across the district, and student enrollment continued to increase. Throughout the school year, teachers, parents, administrators, and students celebrated the first schools to be accredited and the first school to be built in 30 years.



## DID YOU KNOW?

Last year more than 4,200 residents enrolled in an Alexandria City Public Schools Adult and Community Education course. More than 100 different day and evening courses are offered. For more information, call the ACPS Adult and Community Education Office at (703)824-6845 or e-mail at [www.acps.k12.va.us](http://www.acps.k12.va.us).

More than 2,500 people volunteer at City schools.

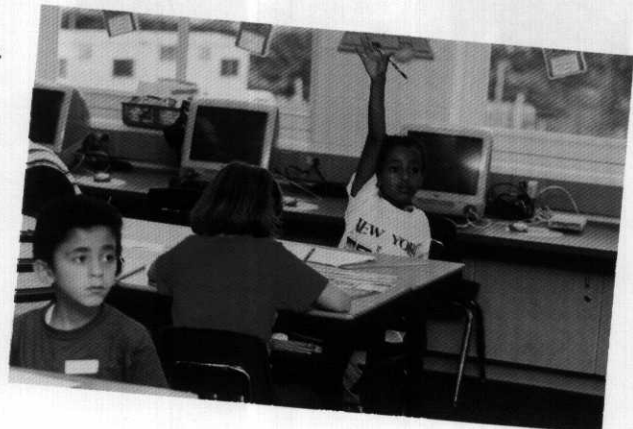
**BARRETT AND MACARTHUR BECAME CITY'S FIRST TWO ACCREDITED SCHOOLS** While all City schools made significant progress toward reaching state achievement benchmarks, Charles Barrett Elementary and Douglas MacArthur Elementary distinguished themselves as Alexandria's first schools to become fully accredited. This status was awarded by the state based on their outstanding performance on the rigorous Standards of Learning tests administered in the spring of 2000. Based on early estimates of 2001 scores, both schools will again be accredited this year as well as several more schools, which will be announced by the state later in the year.

**TEST SCORES CONTINUED TO RISE** Across the district, Standards of Learning test scores rose for the third year in a row as teachers and principals become more familiar with the standards and how to teach them most effectively. Gains or steady results were seen in 23 out of 27 subject areas, with the most dramatic improvements seen in fifth grade mathematics, eighth grade writing, and high school world history. Improvements are expected to continue as administrators and teachers keep their focus on attaining state benchmarks.

**STUDENT ENROLLMENT INCREASES** For the sixth year in a row, Alexandria's public school enrollment increased. In September 2000, 11,167 students were enrolled in the City's 18 public schools (11,104 in September 2001). To meet the demands of an increasing student population and to maintain educational excellence, major renovations and expansions were approved for both George Washington Middle and Francis C. Hammond Middle Schools.

Over \$16 million in renovations and new construction began at Hammond in July and is designed to serve 1,500 students in grades six through eight when completed in September 2002. G.W.'s \$17.8 million renovation and expansion will begin fall 2001, with completion set for September 2003.

**CITY'S FIRST NEW SCHOOL IN 30 YEARS OPENED** Samuel W. Tucker Elementary School, Alexandria's first new school in 30 years, opened with nearly 600 children on the first day of school in September 2000. Featured as a model for elementary schools across the country, an annual school design magazine named Tucker as one of the nation's top 10 schools designed for excellence. The school houses a science lab, an art room, two music rooms, a media center with extended learning areas located throughout the school for small group activities. A covered playground area lets students enjoy recess during inclement weather.



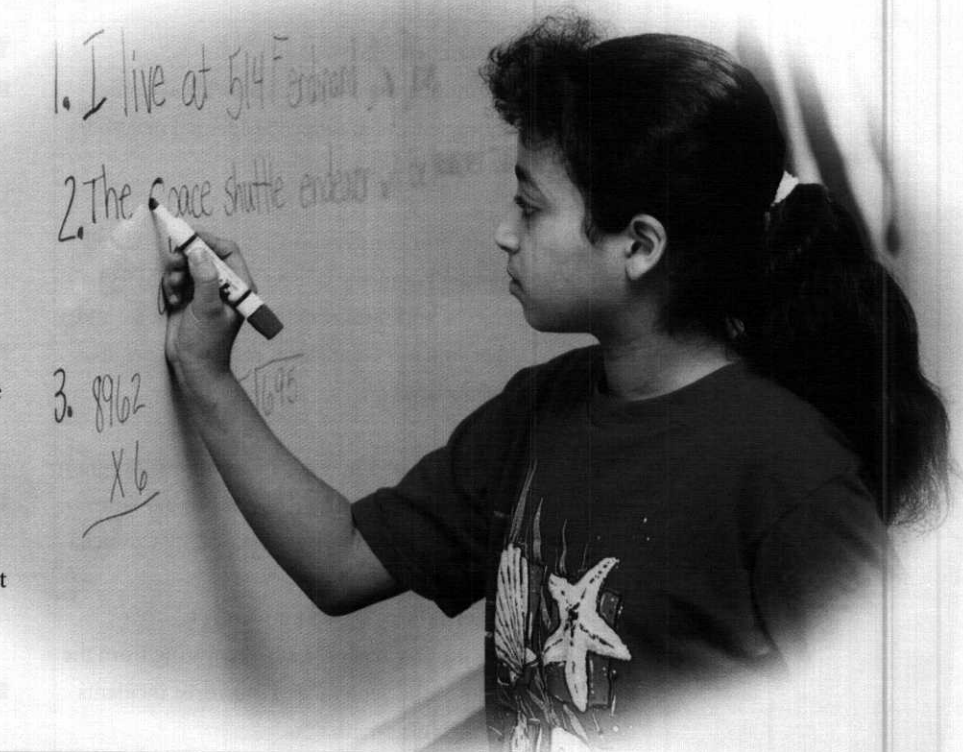


# Schools

## SCHOOL LEADERSHIP SLATED TO CHANGE

After six years of distinguished leadership, Herbert M. Berg resigned as superintendent of Alexandria City Public Schools to become executive director of the Association for the Advancement of International Education.

The new superintendent, Rebecca Perry, began work on August 1. Perry, a veteran educator, was most recently the superintendent of Mecklenburg County Public Schools in southside Virginia. Before Mecklenburg, she served 21 years in the Fauquier County Public Schools in Warrenton, Va., five of which were spent as an associate superintendent and two as director of instructional technology and vocational and adult education.



### ALEXANDRIA CITY PUBLIC SCHOOLS AT A GLANCE

**SCHOOL YEAR 2000-01**  
 Enrollment: ..... 11,167  
 Per pupil expenditure: .....\$10,982  
 Operating budget: .....\$122,640,308  
 Capital improvement budget: .....\$12,525,000

**Number of schools:**  
 18 (13 elementary, 2 middle,  
 1 ninth grade, 1 high school,  
 1 alternative high school)

**Average class size:**  
 Elementary-20, Middle-21,  
 High-23  
 Percentage of students eligible for  
 free or reduced price meals: .....51%

**GRADUATES**  
 Graduates (June 2001): .....530  
 Students to post-secondary  
 education: .....84%  
 AP and honor courses offered  
 at T.C. Williams High: .....19

National Merit Scholarship  
 semi-finalists: .....2  
 National Achievement  
 Scholarship semi-finalist: .....1  
 AP exams taken: .....391  
 AP scores of 3 or higher: .....74%  
 SAT scores:  
 Mean Verbal= .....477  
 Mean Math= .....476

**STUDENTS**  
 Black: .....44.9%  
 Hispanic: .....26.3%  
 White: .....22.2%  
 Asian Pacific: .....6.3%  
 Native American: .....0.2%

Countries of birth: .....66  
 Native languages: .....45

**FACULTY**  
 Number of teachers: .....1,186  
 Number of support staff: .....708  
 Advanced degrees: .....66%  
 Starting salary: .....\$31,945  
 Average salary: .....\$43,737

**VOLUNTEERS**  
 Business & community  
 partnerships: .....100  
 School volunteers: .....2,500

**MORE INFORMATION**  
 Website: .....www.acps.k12.va.us  
 Information: .....703-824-6600  
 Informacion: ... (ESL) 703-461-6550  
 TDD: .....703-824-6666  
 Job Hotline: .....703-824-6600  
 Public  
 Information: .....703-824-6635  
 Attendance  
 Zones: .....703-824-6635

# Major

## NEIGHBORHOODS

- To continue the City's neighborhood traffic calming efforts to reduce residential neighborhood cut-through traffic.
- To monitor construction activities associated with the Woodrow Wilson Bridge and PTO projects, and minimize truck traffic noise and other impacts on adjacent residential neighborhoods.
- To implement a new communications program to better inform citizens about programs, services, and the major issues facing City Council.

## COMMUNITY DEVELOPMENT

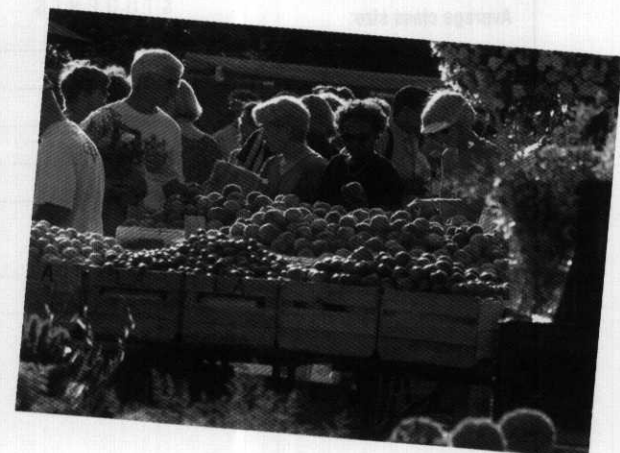
- To assist City businesses in recovering from the effects of the September 11 terrorist incidents and their aftermath.
- To finalize the plans for the redevelopment of Samuel Madden downtown units, including the identification of scattered sites for the relocation of 48 units.
- To implement the Plan for Planning, and develop land use plans, based on community consensus, which will guide the development of new areas and the redevelopment of older areas.
- To implement the Upper Potomac West Task Force report for redevelopment of certain segments of the Upper Potomac West community.
- To continue the Downtown Maintenance Manager Program along the King Street commercial corridor.
- To maintain the City as an attractive place to do business for technology firms, trade associations, and similar businesses.

## TRAFFIC AND TRANSPORTATION

- To develop a comprehensive transportation policy and program which will define the City's major transportation projects and activities over the next decade, and to work with the neighborhoods to solve problems and alleviate transportation concerns.
- To develop a consensus on the need for an Eisenhower Avenue-Duke Street Connector road.
- To complete, in collaboration with adjacent neighborhoods, a preliminary design for the realignment of the Monroe Avenue bridge and to obtain state funding for the project.
- To develop a consensus on the plan for an Eisenhower Avenue-Duke Street Connector road.

## SERVICES TO CITIZENS

- To strengthen communications with, and provide outreach services to, the City's immigrant population to improve their knowledge of and access to City services.
- To implement improvements in the City's child welfare programs to ensure the protection of City children.





# Challenges

- To implement the recommendations of the Affordable Housing Task Force and increase the supply of affordable housing in the City.

- To make significant progress on the City goal of reducing teen pregnancy by 25% by 2005.

- To identify a site in the West End for the relocation of the administrative offices and clinics of the Health Department.

- To relocate the Patrick Street Clubhouse, a psycho-social treatment program for adults with mental illness.

## PUBLIC SAFETY

- To ensure that the City is prepared to respond, immediately and effectively, to emergency situations that threaten the health and safety of citizens.

- To continue the Police Department's program of community policing and enhance the department's partnership with neighborhoods in the fight against crime.

- To meet the need for expanded police, fire and emergency medical services due to the City's increasing population and commercial development.

## ENVIRONMENT

- To complete the open space master plan for Alexandria to guide the City over the next decade, and establish a means of funding open space acquisitions.

- To develop and implement a plan to address inflow and infiltration problems in the sanitary sewer system in the City's older neighborhoods.

- To enhance efforts to protect the Chesapeake Bay and its tributaries and other City water resources.

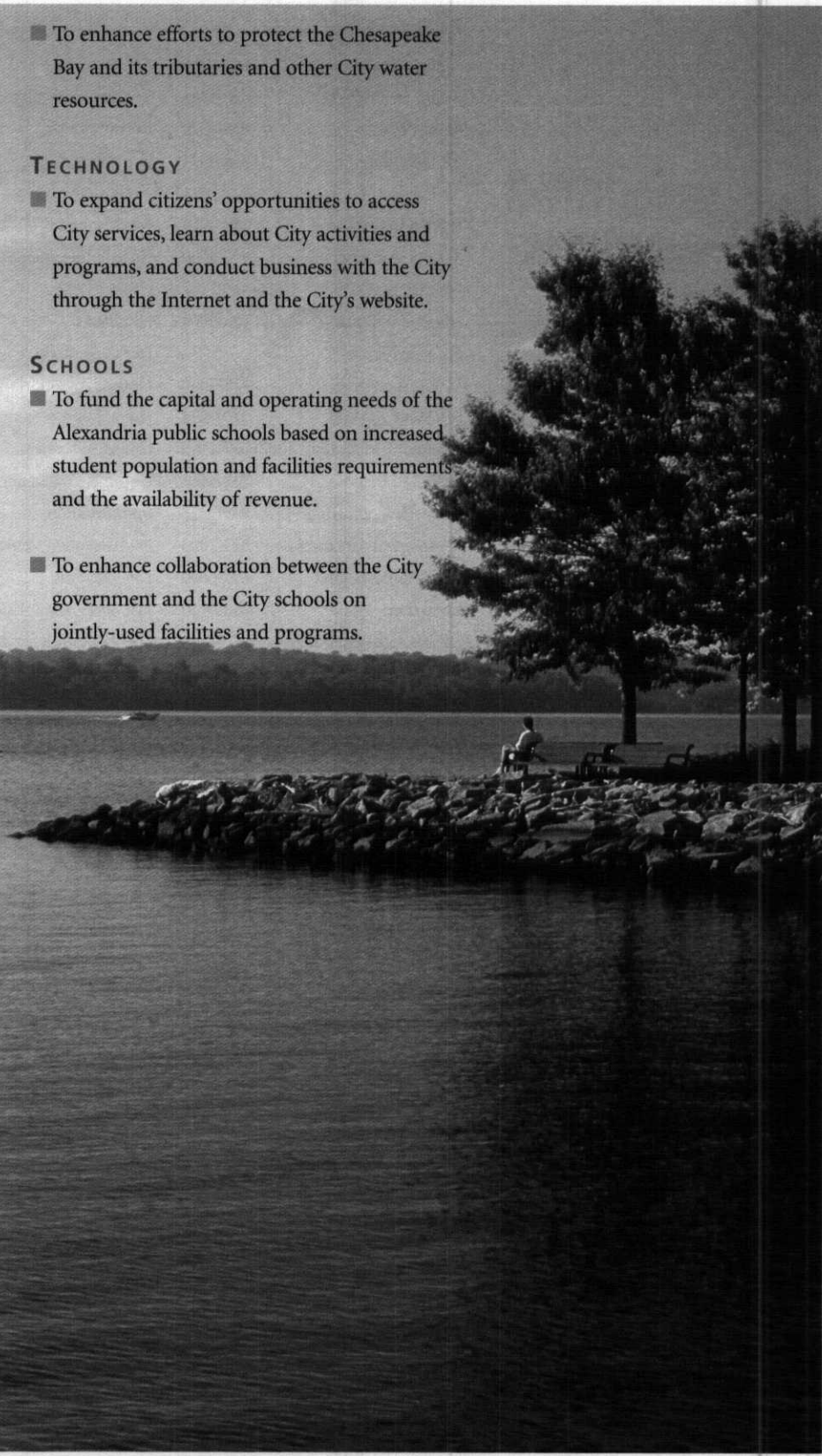
## TECHNOLOGY

- To expand citizens' opportunities to access City services, learn about City activities and programs, and conduct business with the City through the Internet and the City's website.

## SCHOOLS

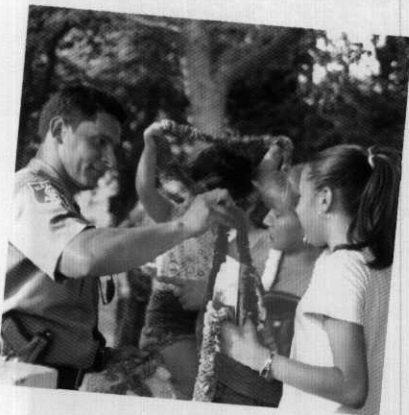
- To fund the capital and operating needs of the Alexandria public schools based on increased student population and facilities requirements and the availability of revenue.

- To enhance collaboration between the City government and the City schools on jointly-used facilities and programs.





# Helpful Numbers



All numbers are (703) unless otherwise indicated.

|  |   |  |
|--|---|--|
| Abandoned & Junk Cars<br>(Private Property) 838-4360<br>(Public Property) 838-4444 | Economic Development 739-3820                         | Rats                                       |
| Aging Services 838-0920  | Employment  | • Residential Property 838-4360            |
| Ambulance 911  | Farmers Market 370-8723                               | Real Estate Assessments 838-4646           |
| Animal Control 838-4775  | Fire Emergency 911                                    | Real Estate Tax                            |
| Auto (City Decal) 838-4560   | Non-emergency 838-4600                                | (Payments & Billing) 838-4777              |
| *Auto Tags (DMV) 1-800-435-5137  | Food Stamps 838-0700                                  | Recreation 838-4343                        |
| *Birth Certificates (804) 225-5000   | General Information 838-4000                          | Recycling 751-5872                         |
| Building Permits   | Gypsy Moths 838-5040                                  | Ride Sharing/Car Pooling 838-3800          |
| & Inspections 838-4360   | Head Start 549-8685                                   | Schools, Alexandria City 824-6600          |
| Bus System/DASH 370-3274   | Health Services 838-4400, ext.200                     | • Adult Education 824-6845                 |
| *Metrobus/Metrorail (202) 637-7000   | Historic Alexandria 838-4554                          | • School Buses 461-4169                    |
| Business Licenses 838-4680   | Home Improvements 838-4360                            | • Registering Child 824-6616               |
| Cable TV Complaints 838-4533   | Homeless Services 838-0901                            | • Special Education 824-6650               |
| *Comcast of Alexandria 823-3000  | Housing, Emergency 838-0901                           | School Board Information 824-6614          |
| Child Abuse/Neglect 838-0800   | Immunizations 838-4414                                | Senior Citizen Services 838-0920           |
| Child Care 838-0750  | Jail (Detention Center) 838-4017                      | *Sewer Service                             |
| Citizen Assistance/Public<br>Information 838-4800                                  | Land Records 838-4066                                 | (Sanitation Authority) 549-3381            |
| City Attorney 838-4433   | Landlord-Tenant Issues 838-4545                       | Sexual Assault 683-7273                    |
| City Clerk and Clerk<br>of Council 838-4550  | Leaf Collection Service 751-5872                      | Sheriff's Office 838-4111                  |
| City Council 838-4500  | Library Services 519-5900                             | Sidewalk/Repairs 838-4488                  |
| City Manager 838-4300  | Litter 838-4360                                       | Snow Removal 838-4488                      |
| Code Enforcement 838-4360  | Lost Pets 838-4775                                    | Social Services 838-0700                   |
| Commonwealth's Attorney 838-4100   | Magistrate 838-4515                                   | Street Lights 838-4721                     |
| Consumer Complaints 838-4350   | Marriage Licenses 838-5046                            | Street Repair/Potholes 838-4488            |
| Courts   | Mayor's Office 838-4500                               | Taxpayer Assistance(Relief) 838-4570       |
| • Circuit 838-4123   | Medicaid 838-0700                                     | Tax Payments 838-4777                      |
| • Circuit Court Clerk 838-4044   | Mental Health Counseling 838-6400                     | Tax - Personal Property 838-4560           |
| • Juvenile and<br>Domestic Relations 838-4141                                      | Mental Health/Mental<br>Retardation Services 838-4455 | Tourist Information 838-4200               |
| • General District 838-4010  | Neighborhood Watch 838-4520                           | Traffic Signals 838-4747                   |
| • Federal 299-2100   | Noise Complaints 838-4334                             | Trash Collection 751-5130                  |
| Crime Solvers 838-4858   | Open Burning 838-4360                                 | Tree Removal 838-4999                      |
| Death Certificates 838-4400  | Parking Permits 838-4949                              | Victim/Witness Assistance 838-4100         |
| Discrimination   | Parking Tickets 838-4949                              | Volunteer Programs 836-2176                |
| Complaints 838-6390  | Parks 838-4340  | Voter Registration<br>Information 838-4050 |
| Dog and Cat Licenses 838-4774  | Planning and Land Use 838-4666                        | *Water Service                             |
| Domestic Violence<br>and Spouse Abuse 838-4911                                     | Police Emergency 911                                  | (Virginia-American) 549-7080               |
| Drug and Alcohol<br>Abuse Treatment 329-2000                                       | • Non-emergency 838-4444                              | Weeds 838-4360                             |
|  | *Public Housing<br>(Housing Authority) 549-7115       | Welfare 838-0700                           |
|  | Purchasing 838-4944                                   | Women's Programs 838-5030                  |
|  | Rabies 838-4853                                       | Youth Services 838-0990                    |
|  |   | Zoning 838-4688                            |
|  |   | *Non-City Agency                           |

# Statistical Snapshot

## POPULATION PROFILE

### POPULATION

|                       |         |
|-----------------------|---------|
| 2001 Estimate.....    | 132,700 |
| 2000 U.S. Census..... | 128,283 |
| 1990 U.S. Census..... | 111,183 |

### HOUSEHOLDS

|                       |        |
|-----------------------|--------|
| 2001 Estimate.....    | 64,422 |
| 2000 U.S. Census..... | 61,889 |
| 1990 U.S. Census..... | 53,280 |

### AVERAGE HOUSEHOLD SIZE

|                       |              |
|-----------------------|--------------|
| 2000 U.S. Census..... | 2.04 persons |
|-----------------------|--------------|

### RACE AND ETHNICITY

|                               | 2000 Population*<br>(U.S. Census) | Percent |
|-------------------------------|-----------------------------------|---------|
| White.....                    | 68,889                            | 53.7%   |
| African American.....         | 28,463                            | 22.2%   |
| Asian & Pacific Islander..... | 7,299                             | 5.7%    |
| Native American.....          | 255                               | 0.2%    |
| Other & Multiple Races.....   | 4,495                             | 3.5%    |
| Hispanic (All Races).....     | 18,882                            | 14.7%   |
| Total Population.....         | 128,283                           | 100.0%  |

\* The population figures by race exclude people of Hispanic origin. Hispanic people of all races are counted as Hispanic.

### REGISTERED VOTERS

|           |        |
|-----------|--------|
| 2001..... | 72,939 |
| 2000..... | 68,336 |
| 1990..... | 56,144 |

### PUBLIC SCHOOL MEMBERSHIP

|                |        |
|----------------|--------|
| June 2001..... | 11,165 |
| June 2000..... | 10,814 |
| June 1990..... | 9,237  |

Source: U.S. Census Bureau, Alexandria Registrar of Voters, and Alexandria Public Schools.

### LAND AREA

|   |        |
|---|--------|
| Square Miles.....   | 15.75  |
| Acres of Public Parks & Open Space.....                               | 946.7* |
| Total Acres of Public Parks & Open Space per<br>1,000 population..... | 7.1    |

\* Net Park Area includes parks at Cameron Station.

## HOUSING

### HOUSING UNITS

|                       |        |
|-----------------------|--------|
| 2000 U.S. Census..... | 64,251 |
| 1990 U.S. Census..... | 58,252 |
| 1980 U.S. Census..... | 52,041 |

### HOUSING UNITS - JUNE 2001

|                              |        |
|------------------------------|--------|
| Single-family Homes.....     | 21,052 |
| Condominiums*.....           | 14,440 |
| Rental Apartments(est.)..... | 30,933 |
| Total.....                   | 66,425 |

\*Townhouse condos are counted as single family homes.

### HOUSING UNITS BY OCCUPANCY

|                  | Owner | Renter |
|------------------|-------|--------|
| 2000 U.S. Census | 40%   | 60%    |

## AVERAGE ASSESSED VALUE (2001)\*

|                              |           |
|------------------------------|-----------|
| All Residential Units**..... | \$215,523 |
| Single-Family Homes.....     | \$286,138 |
| Condominiums***.....         | \$110,886 |

\*Includes new construction

\*\* Does not include rental apartments

\*\*\*Townhouse condos are counted as single family homes.

## MEDIAN ASSESSED VALUE OF HOMES AND CONDOMINIUMS (2001)

| Assessed Value      | Units  | Total Value     | Median    |
|---------------------|--------|-----------------|-----------|
| Less than \$100,000 | 8,901  | \$625,963,600   | \$94,400  |
| \$100,000-\$149,999 | 6,591  | \$815,455,800   | \$117,800 |
| \$150,000-\$174,999 | 1,991  | \$309,544,200   | \$152,700 |
| \$175,000-\$199,999 | 2,445  | \$458,425,300   | \$197,200 |
| \$200,000-\$249,999 | 4,759  | \$1,062,489,200 | \$219,800 |
| more than \$250,000 | 10,520 | \$4,292,044,700 | \$357,500 |

Source: Real Estate Assessor

## LOCAL ECONOMY

| Employment           | June'99 | June'00 | June'01 |
|----------------------|---------|---------|---------|
| Employed Residents   | 72,429  | 76,896  | 81,074  |
| Unemployed Residents | 1,989   | 1,298   | 1,613   |
| Jobless Rate         | 2.7%    | 1.7%    | 2.0%    |

## PERSONS EMPLOYED ON ALEXANDRIA JOB SITES\*

|                               |        |
|-------------------------------|--------|
| 4th Quarter Average 2000..... | 94,195 |
| 4th Quarter Average 1999..... | 90,093 |
| 4th Quarter Average 1998..... | 87,424 |

\*Includes workers covered by State unemployment insurance.

## LARGEST PRIVATE EMPLOYERS (JULY 2001)

|                                     |       |
|-------------------------------------|-------|
| Alexandria Hospital.....            | 1,600 |
| Institute for Defense Analysis..... | 900   |
| Boat Owners Assoc.....              | 632   |
| Public Broadcasting.....            | 600   |

## LARGEST PUBLIC EMPLOYERS (JULY 2001)

|  |       |
|--|-------|
| U.S. Department of Defense*.....         | 8,102 |
| Civilian.....                            | 4,624 |
| Military.....                            | 3,478 |
| City of Alexandria.....                  | 2,229 |
| Alexandria Public Schools.....           | 2,083 |
| WMATA (Metro).....                       | 1,495 |
| Northern Virginia Community College..... | 952   |
| U.S. Department of Agriculture**.....    | 659   |
| U.S. Postal Service.....                 | 423   |

\* Sept. 1999

\*\* Dec. 1999

## MEDIAN HOUSEHOLD INCOME

|                                    |          |
|------------------------------------|----------|
| 2001 Est. - Alexandria.....        | \$70,273 |
| Northern Virginia.....             | \$83,886 |
| Virginia.....                      | \$47,376 |
| 1990 U.S. Census - Alexandria..... | \$41,472 |

## PER CAPITA INCOME

|                         |          |
|-------------------------|----------|
| 1999 - Alexandria.....  | \$49,609 |
| Washington Region*..... | \$38,403 |
| Virginia.....           | \$29,794 |
| U.S.....                | \$28,546 |
| 1990 - Alexandria.....  | \$31,789 |

\* Wash. D.C.-MD-VA-WV PMSA.

## MEDIAN FAMILY INCOME

|                                 |          |
|---------------------------------|----------|
| 2001 Estimate - Alexandria..... | \$82,781 |
| Virginia.....                   | \$53,655 |

## NEW CONSTRUCTION\*

|                     | FY '99 | FY '00 | FY '01 |
|---------------------|--------|--------|--------|
| Residential         | 746    | 1,590  | 1,525  |
| Commercial/Public** | 26     | 14     | 7      |

\*Residential starts are number of housing units.

Commercial and public starts refer to building permits issued.

\*\* Buildings valued at \$50,000 or more.

Sources: Virginia Employment Commission; Alexandria Economic Development Partnership; National Capital Planning Commission; Alexandria Department of Planning and Zoning; Virginia Department of Taxation; Virginia Housing Development Authority; U.S. Bureau of Economic Analysis and Alexandria Fire Dept., Bureau of Code Enforcement.

## CITY FINANCES

### BOND RATINGS

|                                     |     |
|-------------------------------------|-----|
| Moody's Investors Service. Inc..... | Aaa |
| Standard & Poor's.....              | AAA |

### ASSESSED VALUE OF REAL PROPERTY

|           |                  |
|-----------|------------------|
| 2001..... | \$14,632,349,200 |
| 2000..... | \$13,295,307,700 |
| 1999..... | \$12,187,519,600 |
| 1998..... | \$11,605,290,200 |
| 1997..... | \$11,170,803,462 |
| 1996..... | \$10,942,274,132 |
| 1995..... | \$10,837,313,680 |
| 1994..... | \$10,818,324,153 |
| 1993..... | \$11,026,977,871 |
| 1992..... | \$11,243,910,950 |
| 1991..... | \$12,141,931,798 |

### BUDGETS

|  |               |
|--|---------------|
| FY '01 Total                           |               |
| Operating Budget.....                  | \$428,879,839 |
| General Fund Budget.....               | \$349,357,820 |
| Special Revenue Fund*.....             | \$72,653,507  |
| Other Funds.....                       | \$6,868,572   |
| FY '01 Total Schools Budget.....       | \$140,962,215 |
| Expenditures per Pupil Enrolled**..... | \$13,882      |

\*Includes Federal and State Grants.

\*\*Includes both Operating and Capital Costs.

Sources: Real Estate Assessor; and Alexandria Office of Management and Budget.

### TAXES

#### Real Property Tax Rate

|           |                                 |
|-----------|---------------------------------|
| 2001..... | \$1.11 per \$100 assessed value |
|-----------|---------------------------------|

#### Personal Property Tax Rate

|           |                                 |
|-----------|---------------------------------|
| 2001..... | \$4.75 per \$100 assessed value |
|-----------|---------------------------------|





Office of City Manager, Alexandria City Hall, P.O. Box 178, Alexandria, VA 22313

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